

# **Market Update**

May 2025

Private Markets
Asset & Wealth Management
Financial Technology

Berkshire Global Advisors

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I. Market Outlook & Transaction Trends

#### **Market Beat**

#### Market participants remain attentive as volatility brings new opportunities and shifts in market dynamics

#### **Politics & Economics**

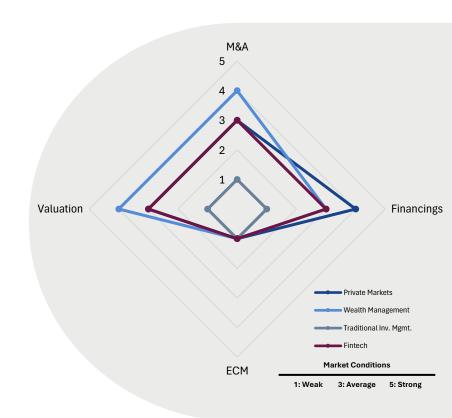
Amid a backdrop of escalating geopolitical tension and uncertainty in key global regions, particularly Europe, the Middle East and South Asia, concerns around the global economic impact driven by U.S. tariffs remained a key concern among market participants. Inflation continued to be another area of concern as the Consumer Price Index posted a YoY increase of 2.4%. Lastly, market participants' anticipation of lower rates was tempered as the Federal Reserve took a measured stance, leaving rates unchanged as referencing policy uncertainty and market instability.

#### **Transaction Activity**

In May, Coinbase acquired crypto derivatives exchange Deribit for \$2.9B. Addepar, a wealth management technology platform, raised \$230M from investors including Vitruvian Partners and Valor Equity Partners. Airwallex, a global payments platform, secured \$300M in a round led by Square Peg Capital, Salesforce Ventures and Visa Ventures. On the wealth side, Berkshire Global's client, Dallas-based RIA Smith Anglin, with \$2B in AUM and a focus on aviation industry clients, sold a strategic stake to Hightower. Later in the month, another Berkshire Global client, Los Angeles-based Churchill Management Group, managing \$9.4B, agreed to be acquired by Focus Financial Partners. The month's headline deal saw Cantor Fitzgerald announce its acquisition of UBS's O'Connor alternatives investment platform, adding \$11B in hedge funds, private credit and commodities to Cantor Fitzgerald Asset Management.

#### **Market Outlook**

Market conditions have become increasingly unpredictable, creating a challenging landscape for investors and businesses alike. Still, we maintain a positive and forward-looking view, trusting that the long-term trajectory will be favorable.



#### **Partner Perspective**

Insights from Drew Murphy on M&A Ramp Up in Corporate Real Estate



Contributions by:

# **Drew Murphy**Partner Berkshire Global Advisors

# As Featured in PERE

Real estate M&A activity is regaining momentum with product diversification and industry consolidation remaining key drivers. Both traditional and alternative asset managers are actively strengthening their positions in real estate through acquisitions, which remains under-allocated across many portfolios.

Sellers are often attracted by access to additional capital, allowing them to scale their businesses quicker than on a standalone basis. Independent managers often seek strategic partners to gain broader distribution reach, retail market access and the backing of larger balance sheets.

#### Key Highlights

- Consolidation has removed key managers that were previously potential buyers such as Angelo Gordon, GLP Capital Partners and HPS Investment Partners
- M&A activity in 2025 has been marked by notable large transactions, such as AMG's acquisition of NorthBridge, AustralianSuper's acquisition of Oxford Properties, MassMutual's acquisition of Artemis through its subsidiary Barings and Apollo's \$1.5B acquisition of Bridge Investment Group
- While real estate players have returned to the negotiating table after a period of trade-policy-induced market uncertainty, buyers remain cautious, though activity is expected to pick up following 2024's strong M&A market

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#### **Private Markets**

Date	Target	Туре	AUM	Investor / Acquirer	Туре	Transaction Summary
5/28	<b>\$UBS</b> CCONNOR	Diversified Alternatives	\$11.0B	Cantor Fitzgerald ("Cantor")	Diversified Financial Services	<ul> <li>UBS's alternative investment platform, O'Connor, a Chicago, IL-based alternatives investment platform, has agreed to be acquired by Cantor Fitzgerald's Asset Management ("CFAM") division</li> <li>The acquisition will significantly bolster CFAM's capabilities and supports O'Connor's broader growth efforts around its core business, including Cantor, its premier global investment bank</li> </ul>
5/22	O DALMORE CAPITAL	Infrastructure	£6.0B	Royal London	Insurance	<ul> <li>Dalmore Capital ("Dalmore"), a London, U.Kbased infrastructure asset manager that specializes in long-term core and core plus investments, has agreed to be acquired by Royal London</li> <li>The transaction supports Royal London's strategy to broaden its private assets capabilities and provide customers with access to a wider range of investment options</li> <li>As part of the acquisition, Royal London will commit up to £500M to future Dalmore funds</li> </ul>
5/22	ip∙generation	RE	\$2.0B	MA Financial Group ("MA Financial")	Diversified Alternatives	IP Generation ("IPG"), a Melbourne, Australia-based specialist real estate investment management firm, has agreed to be acquired by MA Financial for a fixed consideration of \$90.4M comprised of 50% cash and 50% MA Financial stock     IPG will provide MA Financial's real estate asset management business with immediate additional scale, expanded distribution channels and an increased presence in Melbourne
5/19	VELETA CAPITAL	RE	N/A	TriPost Capital Partners ("TriPost")	RE	<ul> <li>Veleta Capital ("Veleta"), a Los Angeles, CA-based vertically integrated real estate private credit firm focused on multifamily and mixed-use assets, has secured a strategic investment from TriPost</li> <li>The investment will support the continued growth on Veleta's platform and anchor Veleta Fund II, a new strategy focused on structured credit for multifamily assets</li> </ul>
5/19	PROPRIUM CAPITAL PARTNERS	RE	\$3.5B	Legal & General ("L&G")	Insurance	<ul> <li>Proprium Capital Partners ("Proprium"), a global real estate investment firm with a significant presence in Europe and APAC, has agreed to sell a 75% majority stake to L&amp;G</li> <li>This transaction will accelerate L&amp;G's strategic ambitions in key growth markets across Europe and the APAC region</li> <li>As part of the transaction, L&amp;G will commit up to \$300M of capital to support Proprium's future fund strategies</li> </ul>
5/16	VENDIS CAPÎTAL	PE	€1.1B	Armen	GP Stakes	<ul> <li>Vendis Capital ("Vendis"), a Brussels, Belgium-based consumer buyout firm, has agreed to sell a strategic minority stake to Armen</li> <li>Armen's investment will support the strategic development of Vendis by enabling its management team to invest significantly in the next fund, strengthening its alignment with investors</li> </ul>

#### Private Markets (cont'd)

Date	Target	Туре	AUM	Investor / Acquirer	Туре	Transaction Summary
5/8	Qualitas energy	Infrastructure	€3.5B	Affiliated Managers Group ("AMG")	Diversified Alternatives and GP Stakes	<ul> <li>Qualitas Energy ("Qualitas"), a Madrid, Spain-based renewables-focused global infrastructure manager specializing in energy transition, has agreed to sell a strategic minority stake to AMG</li> <li>AMG's investment will enhance Qualitas' investment capacity and help Qualitas attain its goal of becoming the asset manager at the forefront of energy transition investing</li> </ul>
5/6	Peppertree Capital	PE	\$7.7B	TPG	PE	Peppertree Capital Management ("Peppertree"), a Chagrin Falls, Ohio-based digital infrastructure investment firm with a focus on wireless communications towers, has agreed to be acquired by TPG for \$660M upfront and up to \$300M of contingent consideration  Peppertree will provide TPG immediate scale in wireless communications tower and network infrastructure development, a core subset of the growing digital infrastructure sector  The scale is expected to be highly complementary to TPG's existing cross-platform leadership in the Internet, Digital Media & Communications (IDMC) sector
5/1	SHELTER GROWTH CAPITAL PARTNERS	RE	\$1.3B	Cantilever Group ("Cantilever")	GP Stakes	Shelter Growth Capital Partners ("Shelter Growth"), a Stamford, CT-based real estate credit-focused investment manager that specializes in commercial and residential loans and securities, has agreed to sell a strategic minority stake to Cantilever     Cantilever's investment will enable Shelter Growth to pursue substantial growth initiatives

#### **Wealth Management**

	Date	Target	Туре	AUM	Investor / Acquirer	Туре	Transaction Summary
	5/29	₩ KINGSWOOD	WM	£13.0B (AUA)	Mattioli Woods	WM	<ul> <li>Kingswood Holdings Limited ("Kingswood"), a London, U.Kbased wealth manager, has agreed to merge with Mattioli Woods</li> <li>Following the merger, the combined group will serve more than 25,000 clients with £25.0B in assets under administration and advice, bringing enhanced capabilities across wealth planning, investment management and client service</li> </ul>
•	5/29	Churchill Management Group	WM	\$9.4B	Focus Partners Wealth ("Focus") (CD&R)	WM	<ul> <li>Churchill Management Group ("Churchill"), a Los Angeles, CA-based investment and wealth management firm, has agreed to be acquired by Focus</li> <li>Through this acquisition, the Churchill team will gain access to a more expansive suite of client services, while Focus will gain a national, growth-oriented team that complements Focus' presence and service offering</li> <li>The Churchill business will operate as a division of Focus for a period of time following completion of the acquisition before transitioning to Focus Partners Wealth</li> <li>Churchill will be the first external firm that Focus has acquired since its rebrand in January 2025</li> </ul>
	5/21	LDO	WM	\$30.0B	HPS Investment Partners ("HPS") (BlackRock)	Private Credit	<ul> <li>Lido Advisors ("Lido"), a Los Angeles, CA-based wealth advisory firm, has agreed to sell a stake to funds managed by HPS</li> <li>The partnership with HPS is expected to provide Lido with additional resources and strategic support to further scale its business, enhancing its ability to serve clients across the U.S.</li> <li>Charlesbank Capital Partners will continue its partnership with Lido</li> </ul>
•	5/21	Smithanglin	WM	\$2.0B	Hightower (Thomas H. Lee Partners)	WM	<ul> <li>Smith Anglin, a Dallas, TX-based RIA that provides retirement and tax preparation services to the aviation industry, has agreed to sell a strategic stake to Hightower</li> <li>Hightower's investment provides Smith Anglin with operational support to enhance their overall client experience and resources to accelerate their growth prospects</li> </ul>
	5/13	LINDBROOK CAPITAL	WM	\$3.8B	Hightower (Thomas H. Lee Partners)	WM	<ul> <li>Lindbrook Capital ("Lindbrook"), a Los Angeles, CA-based financial planning and wealth manager, has agreed to sell a strategic stake to Hightower</li> <li>This investment will provide Lindbrook access to a range of value-added services, equipping advisors with resources to better align with clients and will enable the next phase of growth</li> </ul>

#### Wealth Management (cont'd)

Date	Target	Туре	AUM	Investor / Acquirer	Туре	Transaction Summary								
5/6	ELEVATION	WM	\$2.2B	Emigrant Partners ("Emigrant")	MSB (RIAs)	Elevation Point, a Bloomington, MN-based strategic growth partner and minority investor supporting independent advisors and breakaway teams, has sold a strategic minority stake to Emigrant     The partnership will enable Elevation Point to broaden its suite of services for high-net-worth and ultra-high-net-worth clients, enhance family office capabilities and accelerate advisor onboarding								
5/6	visionpoint & NAVITAS	WM	\$3.7B	Balefire	WM	VisionPoint Advisory Group, a Dallas, TX-based RIA and Navitas Wealth Advisors, a Ridgeland, MS-based RIA, have merged to form Balefire  Balefire is a comprehensive wealth management firm designed to meet the growing demand for integrated, high-capability financial and business advisory solutions for affluent individuals, families and businesses by offering comprehensive wealth management, strategic tax planning and corporate solutions								
5/6	adero partners	WM	\$4.0B	Focus Partners Wealth ("Focus") (CD&R)	WM	<ul> <li>Adero Partners, a Walnut Creek, CA-based RIA and Focus affiliate, has been merged into Focus Partners Wealth</li> <li>The transaction reflects Focus' post-acquisition strategy under CD&amp;R to consolidate and scale its network by merging Adero into Focus' largest hub firm</li> </ul>								
5/5	Morgan Stanley (The AHM Group)	WM	\$1.5B	Americana Partners ("Americana")	WM	The AHM Group, a Houston, TX-based family office of Morgan Stanley, has agreed join Americana  The partnership with Americana immediately enhances the AHM Group's ability to support the various families, foundations, endowments and qualified plans they advise								
5/1	CORRIGAN FINANCIAL, INC.	WM	\$1.2B	Savant Wealth Management ("Savant")	WM	<ul> <li>Corrigan Financial ("Corrigan"), a Middletown, RI-based RIA, has agreed to be acquired by Savant</li> <li>Through the integration of Corrigan's team members, many of whom hold CPA licenses, Savant bolsters its tax planning and preparation services, underscoring Savant's commitment to providing comprehensive and integrated financial solutions to its clients</li> </ul>								
5/1	MISSION <b>23</b> WEALTH	WM	\$10.7B	Great Hill Partners	PE	Mission Wealth, a Santa Barbara, CA-based RIA, has sold a minority stake to Great Hill Partners     The partnership fuels the firm's organic growth initiatives, enhances its client service offerings and supports the firm's national expansion								

#### **Traditional Investment Management & Other Business Services**

Date	Target	Туре	AUM	Investor / Acquirer	Туре	Transaction Summary
5/30	M &G	АМ	£345.9B (AUA)	Dai-ichi Life Holdings ("Dai-ichi Life HD")	Insurance	<ul> <li>M&amp;G, a London, U.Kbased asset manager, has agreed to sell an approximately 15.0% minority stake to Dai-ichi Life HD for approximately \$1.1B</li> <li>This strategic partnership will be focused on growth, distribution and product development opportunities and is expected to deliver at least \$6.0B of new business flows for M&amp;G and \$2.0B of new business flows for Dai-ichi Life HD over the next five years</li> <li>M&amp;G to become preferred asset management partner for Dai-ichi Life HD in Europe</li> </ul>
5/13	CITCO	Fund Admin Services	N/A	GIC	Sovereign Wealth Fund	<ul> <li>GIC has agreed to acquire a minority stake in The Citco Group ("Citco"), a Cayman Islands-based fund administrative services provider to alternative investment managers</li> <li>Through the partnership, Citco will leverage GIC's industry perspective and long-term partnership approach to drive scalability and cement Citco's position as a foundation for client growth</li> </ul>
5/13	Alternative Investments Feeder Platform	Distribution Platform	N/A	iCapital	Distribution Platform	Citi has agreed to sell one of its indirect subsidiaries, Citi Global Alternatives, the advisor to Citi Wealth's global alternative investment fund platform, to iCapital  Through this acquisition, iCapital significantly broadens its offerings to include over 180 of Citi's feeder funds across asset classes like private equity, credit, infrastructure and hedge funds  iCapital will enhance Citi Wealth's global sales capabilities with a dedicated alternative investment specialist team
5/12	O HUB	Insurance Brokerage	N/A	T. Rowe Price Investment Management ("T. Rowe Price") Alpha Wave Global ("Alpha Wave") Temasek	АМ	Hub International, a Chicago, IL-based insurance brokerage and financial services firm, has sold a minority stake to a consortium of funds and accounts advised by T. Rowe Price, Alpha Wave and Temasek, with participation from other new and existing investors for approximately \$1.6B, valuing the firm at a total enterprise value of \$29.0B     Marks the largest enterprise value to date for a private insurance broker     This investment provides primary capital for growth initiatives and other general corporate purposes, such as acquisitions, debt repayments and maintaining excess balance sheet cash
5/7	KEELEY Teton Advisors	АМ	\$1.0B	GAMCO Investors ("GAMCO")	АМ	<ul> <li>Teton Advisors, Inc. ("Teton"), a Greenwich, CT-based multi-strategy asset manager, has agreed to sell the investment management account assets of Keeley-Teton Advisors to GAMCO</li> <li>Through this transaction, Teton aims to streamline its operations and concentrate on its primary asset management strategies</li> </ul>

#### Financial Technology

Date	Target	Туре	Size	Investor / Acquirer	Туре	Txn Type	Transaction Summary
5/23	₩ Monarch	Wealthtech	\$75M	FPV Ventures, Forerunner Ventures, Accel, Clocktower Ventures, Menlo Ventures, SignalFire	Financial	Financing	Monarch offers consumers a personal financial management app featuring net worth tracking, personalized financial advice and budgeting tools by consolidating bank accounts, credit cards, investments and loans     The funding is expected to support the expansion of Monarch's marketing and engineering teams as well as the breadth of its platform offerings
5/21	<b>△</b> Airwallex	Payments	\$300M	Square Peg Capital, Airtree Ventures, Blackbird Capital, DST Global, Lone Pine Capital, Salesforce Ventures, Visa Ventures, others	Financial	Financing	Airwallex operates a global payments platform built on proprietary infrastructure which offers solutions to manage business accounts, payments and spend management to companies across various industries     Airwallex is anticipated to use the additional capital to expand its global infrastructure into new markets and continue refining and scaling its software
5/20	novisto	Data & Analytics	\$27M	Inovia Capital, Sagard, SCOR Ventures, White Star Capital	Financial	Financing	<ul> <li>Novisto offers a sustainability data management and reporting software that simplifies global enterprises' collection, auditing and reporting of ESG data</li> <li>The new capital is expected to support enhancements to the company's platform and team and bolster market presence within Europe</li> </ul>
5/16	<b>⊘</b> Stord	Logistics	\$200M+ <sup>(1)</sup>	Strike Capital, Baillie Gifford, BOND, Founders Fund, Franklin Templeton, Georgia Tech Foundation, G Squared, Kleiner Perkins, Lux Capital, NewView Capital, others	Strategic / Financial	Financing	Stord delivers high-volume fulfillment services and a comprehensive commerce-enablement technology to omnichannel brands through its warehousing, transportation and operator-built software suite     The investment is expected to support the firm's continued growth and its mission to give brands the infrastructure and technology to remain competitive in the e-commerce market
5/16	Fisdom	Wealthtech	\$150M	Groww	Strategic	M&A	Fisdom offers a personal wealth platform featuring portfolio management, tax filing capabilities and brokerage services covering publicly traded equities, ETFs and limited IPO investments     The acquisition is expected to enhance Groww's service offerings and diversify its revenue streams
5/13	ADDEPAR	Wealthtech	\$230M	Vitruvian Partners, WestCap, 8VC, SG Growth Capital (EDBI), Valor Equity Partners	Financial	Financing	Addepar, a global wealthtech platform, provides technology used by financial professionals to aggregate data, manage portfolios and generate customizable reports     The funding is anticipated to primarily provide liquidity to employees and other investors while also furthering its product development

<sup>1)</sup> Includes additional support via a growth debt facility provided by Silicon Valley Bank and ORIX USA Sources: PitchBook, S&P Capital IQ, Press releases, Company websites

#### Financial Technology (cont'd)

Date	Target	Туре	Size	Investor / Acquirer	Туре	Txn Type	Transaction Summary
5/13	BESTOW	Insurtech	\$120M <sup>(1)</sup>	Goldman Sachs Growth Equity, Smith Point Capital	Financial	Financing	Bestow offers an end-to-end platform used by life insurers that supports product development and advanced underwriting as well as policy administration solutions to drive efficiency and profitability across the entire value chain     The funding is expected to drive new product and services development while accelerating Bestow's expansion in the life and annuities space
5/13	<b>∜</b> WonderFi	Capital Markets Tech, Web3	C\$250M	Robinhood	Strategic	M&A	WonderFi provides regulated trading platforms that service Canadian crypto participants with trading, payments and decentralized products, including purpose-built blockchains and non-custodial wallet applications     The acquisition is anticipated to accelerate Robinhood's growth in Canada and aligns with both firms' vision to increase crypto accessibility
5/12	STASH	Wealthtech	\$146M	Goodwater Capital, Serengeti Capital, StepStone Group, Union Square Ventures, University of Illinois Foundation	Financial	Financing	Stash offers a personal wealth platform with a suite of investment products, personal investment accounts, retirement and custodial accounts, financial wellness benefit for employers and debit cards     The investment is expected to fund Stash's integration of Al capabilities and expand its market share
5/8	Deribit	Capital Markets Tech, Web3	\$2.9B	Coinbase	Strategic	M&A	Deribit operates a crypto derivatives exchange that offers low latency trading, advanced risk management and industry-leading crypto options liquidity, catering to institutional and professional traders     The partnership aims to advance Coinbase's derivatives business while helping diversify its revenue streams
5/6	<b>⊠</b> avidxchange	Payments	\$2.2B	TPG Capital, Corpay	Strategic / Financial	M&A	AvidXchange provides a cloud-based, end-to-end accounts payable and payments platform used by middle market businesses and their suppliers, streamlining invoice processing, approvals and payments  The acquisition will take AvidXchange private and aims to position the business for long-term growth by scaling its platform and solutions offering
5/5	HubSync	Tax & Accounting	\$100M+	Thoma Bravo	Financial	Financing	HubSync offers a tax compliance and workflow automation software used by CPA firms in the U.S. and Canada, enhancing operational efficiency by providing an automated, all-in-one point solution to manage all workflows     The investment is expected to accelerate HubSync's product roadmap and customer service while funding continued growth and innovation

## **Case Study**

#### Berkshire served as exclusive financial advisor to Churchill Management Group on its sale to Focus Partners Wealth

Announcement Date: May 29, 2025

Consideration: Not Disclosed

**Percent Acquired: 100%** 



Has been acquired by



**Transaction** Overview

Focus Partners Wealth, LLC ("Focus") announced it will acquire Churchill Management Corporation ("Churchill"). Focus will acquire 100% of Churchill's equity, which is primarily owned by the founding family. The transaction is expected to close in the third guarter of 2025.

Churchill **Management Group**  Founded in 1963. Churchill serves over 7,000 clients with combined regulatory assets under management of over \$9.4B as of March 31, 2025. The company provides wealth management, retirement planning and financial planning services, enabling its clients to customize their investments while achieving their goals.

Wealth

Focus is an organization of wealth, asset and business management resources that brings strength, innovation and partnership to client relationships. Their team of advisors works collectively to deliver personalized wealth planning strategies across local communities, placing clients' values, goals, motivations and priorities at the heart of what they do. With nearly 100 locations across the country. Focus Partners Wealth serves clients in all 50 states.

**Transaction** Rationale

Upon completion of this transaction, Churchill will be the first external firm that Focus Partners Wealth has acquired since its rebrand in January 2025. The Churchill team will gain access to a more expansive suite of client services, while Focus Partners Wealth will gain a national, growth-oriented team that complements Focus Partners Wealth's presence and service offering. The Churchill business will operate as a division of Focus Partners Wealth for a period of time following completion of the acquisition before transitioning to Focus Partners Wealth in the future.



"Throughout our more than 60 years of serving clients, our core principle has been to meet and exceed our clients' financial goals using a comprehensive, multi-strategy approach to investing. We are excited to begin providing an even greater depth of services to our valued clients with the resources of Focus Partners Wealth"

- Randy Conner, President of Churchill Management Group



"As we continue to build Focus Partners, there is nothing that thrills me more than joining forces with a great firm that enhances what we do. The Churchill team is highly talented and complementary. They combine a very rare mindset of high growth and progress forward with a high standard of care. I cannot wait to welcome them"

- Adam Birenbaum, Chief Executive Officer of Focus Partners Wealth

# **Case Study**

#### Berkshire served as exclusive financial advisor to Smith Anglin on its sale to Hightower

Announcement Date: May 21, 2025

**Consideration:** Not Disclosed

Percent Acquired: Not Disclosed

**Smith**anglin

Has been acquired by



Transaction Overview Hightower announced that the firm has made a strategic investment in Smith Anglin, a financial planning and wealth management practice. Smith Anglin marks the second strategic investment for Hightower in 2025.

**Smith Anglin** 

Founded in 1967, Smith Anglin is a leading financial planning and wealth management firm based in Dallas, Texas. With approximately \$2.0B in assets under management, the 34-person organization provides an integrated retirement preparedness and tax preparation experience for the aviation industry.

**Hightowe** 

Hightower is a wealth management firm that provides investment, financial and retirement planning services to individuals, foundations and family offices, as well as 401(k) consulting and cash management services to corporations. Based in Chicago with advisors across the U.S., Hightower and its affiliates manage ~\$168.0B as of 12/31/24.

Transaction Rationale This strategic investment provides Smith Anglin with operational support to enhance their overall client experience and resources to accelerate their strong growth. With a range of value-added resources, including a national in-house trust company, in-organic strategic support and resources to accelerate their growth beyond organic methods, Hightower aims to create an environment for advisors to better align themselves with client needs and provide the next phase of independence for their practices.



"Our focus has always been on delivering wealth management for life, and our advisors work diligently to help our clients achieve their goals, dreams, and financial security. We're really excited to be able to take advantage of Hightower's resources, including its integrated tech stack and value-added services, which will allow us to continue to grow our business and help deliver on our mission to secure the financial well-being of our clients over the course of their lives."

- Steve Anglin, Partner at Smith Anglin



"We are really excited to welcome the team at Smith Anglin to Hightower. The storied organization has built a distinct business model and client focus, with deep experience serving the airline industry, and has demonstrated impressive organic growth over the last few years. We're looking forward to helping them accelerate their growth as a respected aviation brand in the wealth management space."

- Bob Oros, Chairman & Chief Executive Officer of Hightower

# II. Public Markets Trends

#### **Public Markets**

# **Summary of Investment Management Valuation Multiples As of 5/31/25**



Note: Multiples reflect median of universe Sources: S&P Capital IQ, Berkshire Global Advisors analysis

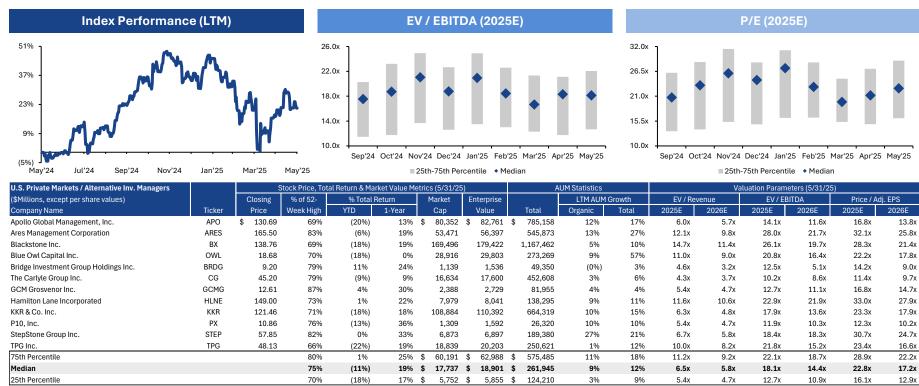
#### **Public Markets**

# Summary of Financial Technology Valuation Multiples As of 5/31/25

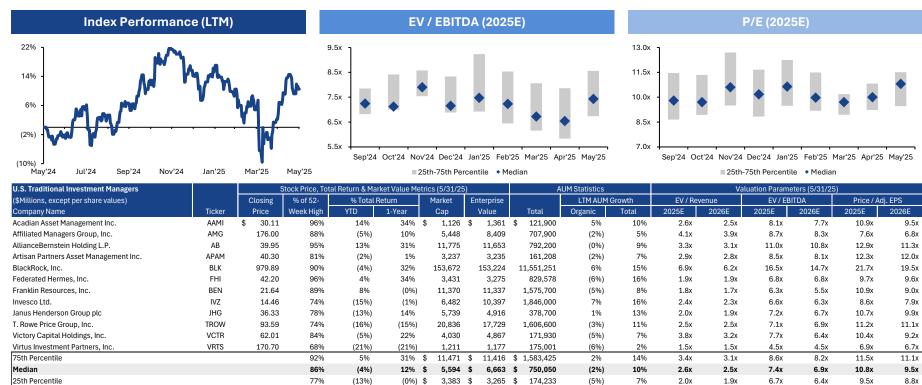


Note: Multiples reflect median of universe Sources: S&P Capital IQ, Berkshire Global Advisors analysis

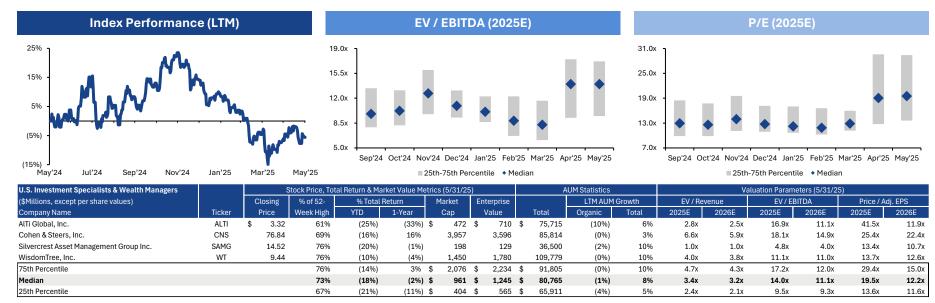
Investment Management (U.S. Private Markets / Alternative Investment Managers) As of 5/31/25



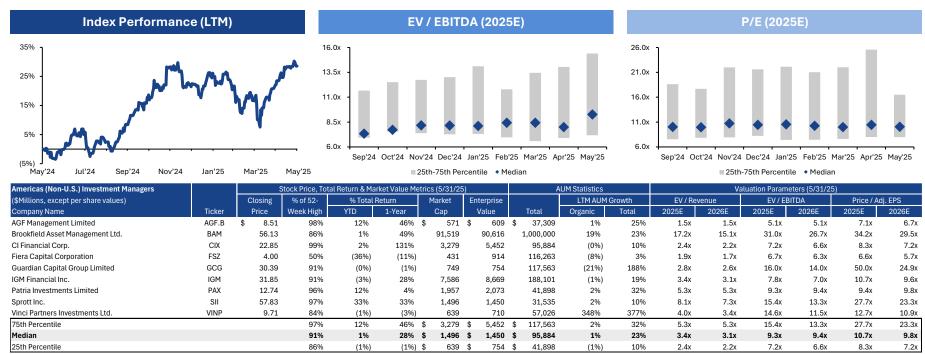
# Investment Management (U.S. Traditional Investment Managers) As of 5/31/25



# Investment Management (U.S. Investment Specialists & Wealth Managers) As of 5/31/25



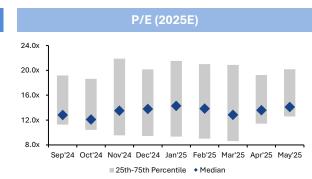
# Investment Management (Americas, Non-U.S. Investment Managers) As of 5/31/25



# Investment Management (European Private Markets / Alternative Investment Managers) As of 5/31/25

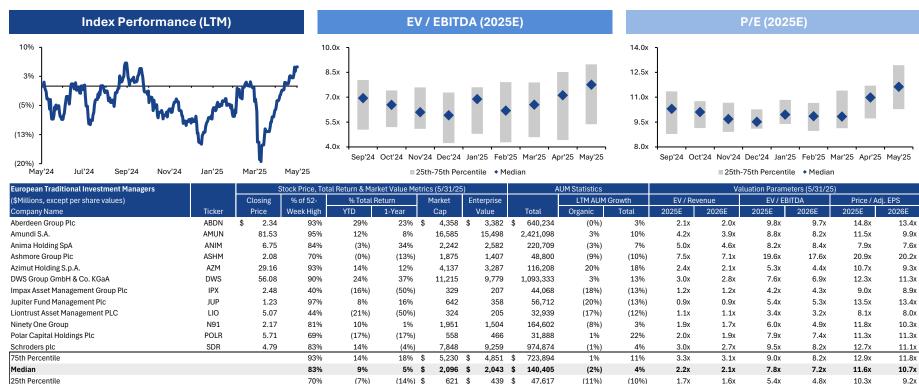




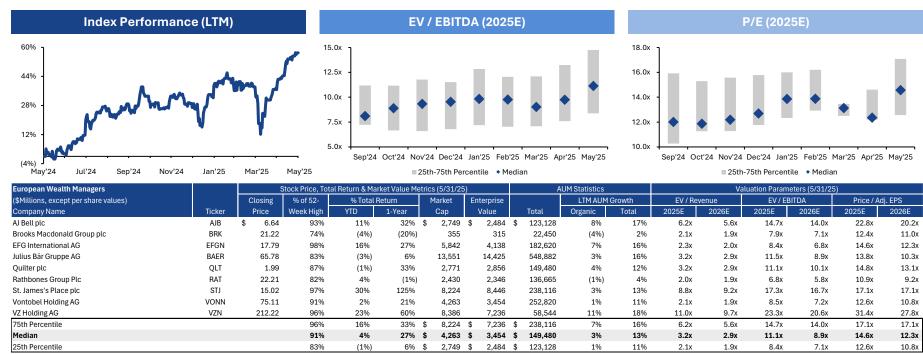


European Private Markets / Alt. Inv. Managers		5	Stock Price, Tot	al Return & Ma	irket Value Met	rics (5/31/25	5)	AUM Statistics			Valuation Parameters (5/31/25)					
(\$Millions, except per share values)		Closing % of 52- %		% Total	tal Return Market		Enterprise		LTM AUM Growth		EV / Revenue		EV / EBITDA		Price / A	dj. EPS
Company Name	Ticker	Price	Week High	YTD	1-Year	Сар	Value	Total	Organic	Total	2025E	2026E	2025E	2026E	2025E	2026E
3i Group plc	III	\$ 54.87	92%	14%	44%	\$ 53,141	\$ 51,039	\$ 36,564	(5%)	(3%)	6.7x	5.6x	6.7x	6.0x	7.5x	6.5x
Antin Infrastructure Partners SAS	ANTIN	12.87	86%	3%	(7%)	2,310	1,869	34,476	5%	7%	5.6x	4.8x	10.6x	9.4x	18.2x	16.6x
Bridgepoint Group plc	BPT	3.91	71%	(18%)	37%	3,218	3,756	91,391	3%	80%	5.3x	4.4x	10.5x	8.2x	16.2x	12.2x
CVC Capital Partners plc	CVC	18.57	69%	(22%)	(9%)	18,575	20,138	162,816	29%	31%	10.7x	8.8x	16.6x	13.4x	20.2x	15.9x
EQT AB (publ)	EQT	29.26	73%	(8%)	(11%)	34,749	35,780	278,497	4%	5%	12.4x	10.0x	22.4x	15.9x	24.3x	18.3x
Eurazeo SE	RF	69.84	76%	(11%)	(18%)	5,388	6,289	37,377	4%	3%	6.0x	3.6x	12.0x	5.4x	10.3x	4.6x
Foresight Group Holdings Limited	FSG	5.13	70%	(5%)	(17%)	615	545	16,665	3%	2%	2.5x	2.1x	6.0x	4.9x	9.8x	7.5x
Intermediate Capital Group plc	ICG	27.03	81%	(3%)	(11%)	7,856	8,862	106,571	19%	29%	7.0x	6.0x	12.1x	10.2x	13.5x	11.4x
Man Group Plc	EMG	2.36	65%	(14%)	(28%)	2,795	2,341	168,600	(2%)	1%	2.0x	1.6x	6.5x	4.5x	12.6x	7.9x
Partners Group Holding AG	PGHN	1,339.43	77%	(7%)	(5%)	34,957	36,222	152,300	8%	4%	13.0x	10.4x	20.7x	16.1x	24.7x	19.2x
PATRIZIA SE	PAT	9.33	89%	4%	6%	804	713	60,960	0%	(2%)	2.4x	2.1x	12.7x	10.0x	37.4x	29.3x
Petershill Partners plc	PHLL	2.83	73%	(8%)	21%	3,061	3,541	337,000	5%	8%	10.4x	8.3x	12.2x	10.7x	13.1x	11.1x
Tikehau Capital	TKO	21.79	77%	(2%)	(5%)	3,936	5,415	50,730	16%	13%	7.3x	5.7x	15.2x	9.2x	14.1x	10.5x
75th Percentile			81%	(2%)	6%	\$ 18,575	\$ 20,138	\$ 162,816	8%	13%	10.4x	8.3x	15.2x	10.7x	20.2x	16.6x
Median			76%	(7%)	(7%)	\$ 3,936	\$ 5,415	\$ 91,391	4%	5%	6.7x	5.6x	12.1x	9.4x	14.1x	11.4x
25th Percentile			71%	(11%)	(11%)	\$ 2,795	\$ 2,341	\$ 37,377	3%	2%	5.3x	3.6x	10.5x	6.0x	12.6x	7.9x

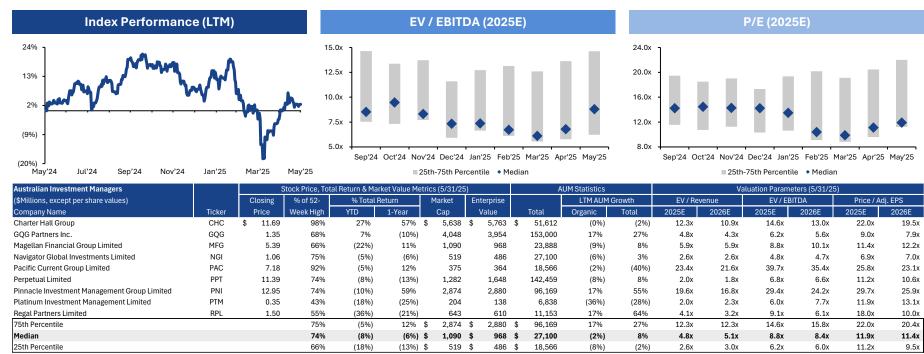
# Investment Management (European Traditional Investment Managers) As of 5/31/25



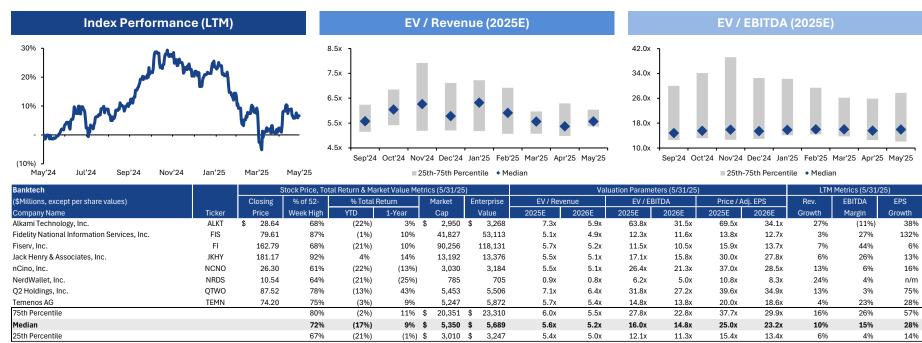
# Investment Management (European Wealth Managers) As of 5/31/25



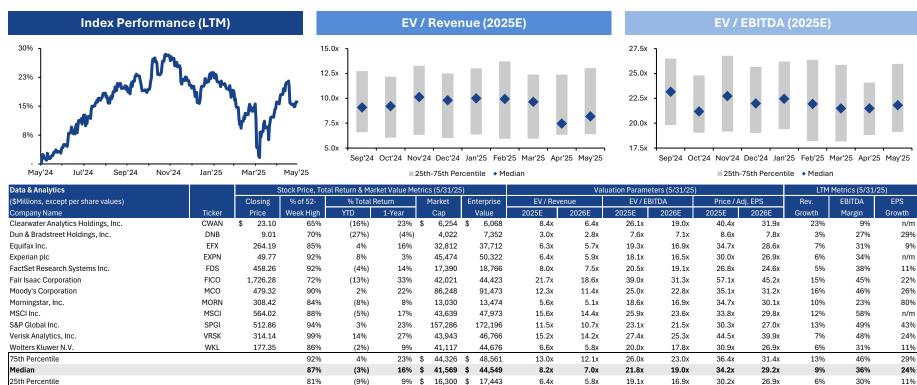
# **Investment Management (Australian Investment Managers) As of 5/31/25**



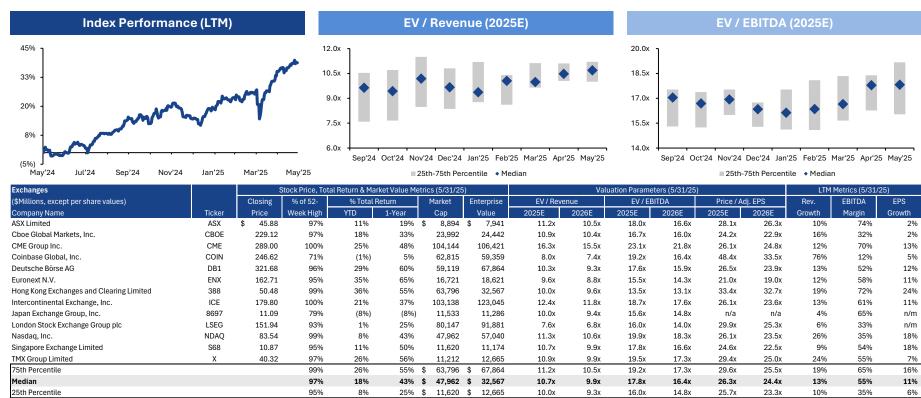
#### Financial Technology (Banktech) As of 5/31/25



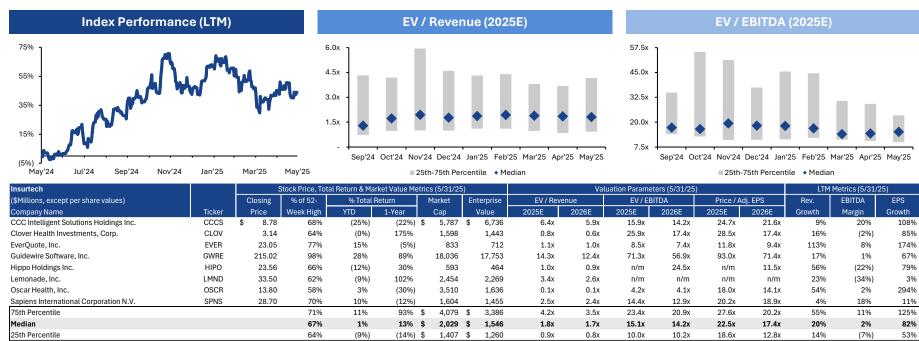
# Financial Technology (Data & Analytics) As of 5/31/25



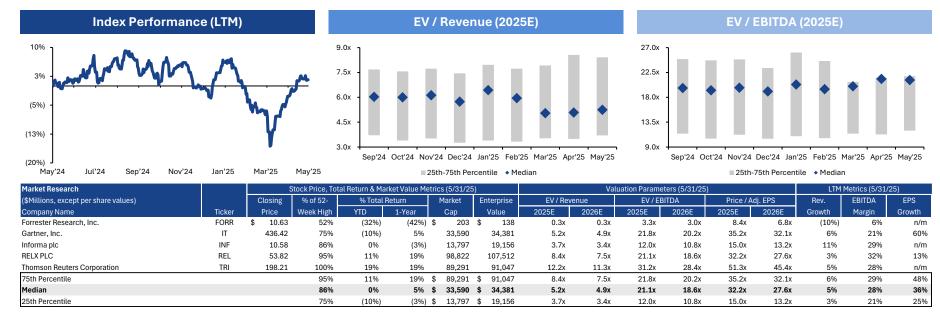
# Financial Technology (Exchanges) As of 5/31/25



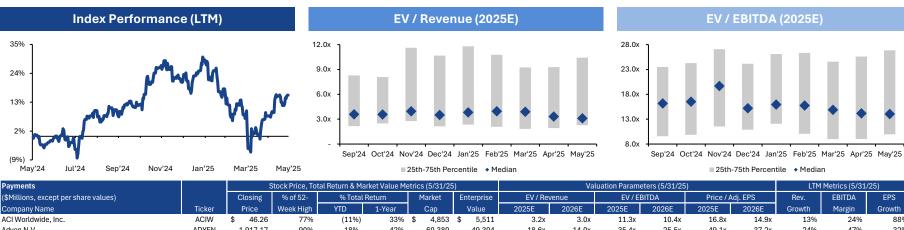
#### Financial Technology (Insurtech) As of 5/31/25



# Financial Technology (Market Research) As of 5/31/25



#### Financial Technology (Payments) As of 5/31/25

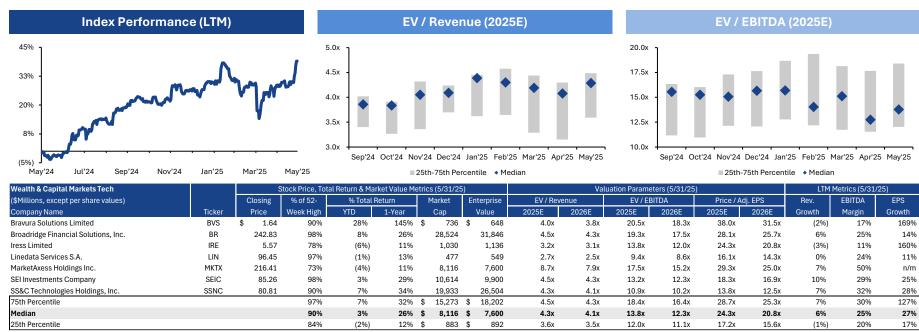


Payments			Stock Price, Tota	al Return & Ma	rket Value Me	trics (5/31/2	5)	Valuation Parameters (5/31/25)							LTM Metrics (5/31/25)			
(\$Millions, except per share values)		Closing	% of 52-	% Total	Return	Market	Enterprise	EV / Re	venue	EV / EI	BITDA	Price / A	ıdj. EPS	Rev.	EBITDA	EPS		
Company Name	Ticker	Price	Week High	YTD	1-Year	Сар	Value	2025E	2026E	2025E	2026E	2025E	2026E	Growth	Margin	Growth		
ACI Worldwide, Inc.	ACIW	\$ 46.26	77%	(11%)	33%	\$ 4,853	\$ 5,511	3.2x	3.0x	11.3x	10.4x	16.8x	14.9x	13%	24%	88%		
Adyen N.V.	ADYEN	1,917.17	90%	18%	42%	60,380	49,304	18.6x	14.0x	35.4x	25.5x	49.1x	37.2x	24%	47%	32%		
BILL Holdings, Inc.	BILL	43.68	44%	(48%)	(15%)	4,500	4,101	2.7x	2.3x	16.8x	12.9x	23.4x	18.1x	15%	(0%)	96%		
Block, Inc.	XYZ	61.75	62%	(27%)	(5%)	37,956	36,451	1.5x	1.3x	10.8x	8.9x	24.6x	17.3x	5%	6%	n/m		
Global Payments Inc.	GPN	75.61	63%	(32%)	(24%)	18,440	33,260	3.6x	3.4x	7.3x	6.8x	6.3x	5.6x	3%	44%	23%		
Marqeta, Inc.	MQ	5.38	90%	42%	0%	2,519	1,535	2.6x	2.2x	24.0x	16.2x	n/m	n/m	(8%)	5%	130%		
Mastercard Incorporated	MA	585.60	100%	12%	33%	531,753	542,484	17.0x	15.2x	27.7x	24.3x	36.8x	31.4x	13%	62%	13%		
MercadoLibre, Inc.	MELI	2,563.29	97%	51%	51%	129,952	129,640	4.8x	3.9x	29.3x	22.6x	52.0x	38.7x	38%	16%	82%		
Nexi S.p.A.	NEXI	6.01	81%	4%	(10%)	7,388	11,637	3.0x	2.7x	5.5x	5.0x	8.2x	7.0x	7%	23%	118%		
PayPal Holdings, Inc.	PYPL	70.28	75%	(18%)	12%	68,350	70,515	2.2x	2.0x	10.0x	9.5x	13.8x	12.4x	5%	20%	12%		
Shift4 Payments, Inc.	FOUR	94.79	74%	(9%)	44%	6,523	8,449	2.1x	1.7x	9.9x	8.3x	18.1x	15.2x	27%	15%	100%		
Shopify Inc.	SHOP	107.22	83%	1%	83%	139,105	133,835	12.3x	10.2x	71.4x	54.1x	76.0x	59.6x	27%	15%	n/m		
Visa Inc.	V	365.19	99%	16%	36%	683,695	691,586	17.1x	15.4x	24.3x	21.7x	31.5x	27.6x	10%	70%	11%		
Worldline SA	WLN	5.93	41%	(38%)	(58%)	1,683	5,062	1.0x	0.9x	4.7x	4.3x	3.7x	3.3x	0%	16%	64%		
75th Percentile			90%	15%	40%	\$ 114,551	\$ 114,859	10.4x	8.6x	26.8x	22.4x	36.8x	31.4x	22%	39%	97%		
Median			79%	(4%)	22%	\$ 28,198	\$ 34,855	3.1x	2.9x	14.0x	11.6x	23.4x	17.3x	12%	18%	73%		
25th Percentile			66%	(25%)	(9%)	\$ 5,270	\$ 6,245	2.3x	2.1x	9.9x	8.5x	13.8x	12.4x	5%	15%	21%		

Note: See endnotes for additional notes

Sources: Company filings, S&P Capital IQ, Berkshire Global Advisors analysis

# Financial Technology (Wealthtech & Capital Markets Tech) As of 5/31/25



# III. About Berkshire Global Advisors

# A Leading Provider of M&A and Strategic Advice to the Financial Services Industry

Focused on the wealth management, investment management, private markets, fintech and related sectors

#### **Global Presence**

18 Equity Partners

Years Average
Partner Experience

Registered Advisors

60 Team Members









40+ Years of Advising Independent Employee-owned

**575+** Completed Transactions

300+ Conducted Independent Valuations

# **Combining Big Firm Expertise with Small Firm Feel**

# Market-Leading Expertise

40+ years of trusted M&A and strategic advice

575+ M&A transactions, totaling \$3.6T in AUM transferred

# Client-First Approach

Building strong partnerships and achieving successful outcomes for our clients is our focus

# Tailored Strategies

Optimizing value for clients through strategic positioning and creative solutions for complex challenges

# Proprietary Data & Insights

Robust databases and transaction insights that enhance decision-making

Continuous dialog with key market participants

# Global Specialists

Presence in U.S., Europe and APAC

Expertise in cross-border dynamics and local market nuances

# **Broad Sector Coverage**

In-depth knowledge of key value drivers in wealth management, private markets, fintech and securities

# Independent & Impartial

Employee-owned with no external stakeholder influence

No lending or proprietary trading, ensuring alignment with client interests

# Thought Leadership

Unique and insightful perspectives derived from decades of experience

A culture of innovation and growth that drives ongoing industry leadership

#### **Tailored Global Solutions for Client Success**

#### **Our Advisory Business**



#### **M&A Advisory**

Sell-side

Buy-side

Mergers

MBOs



#### **Strategic Advisory**

Strategic Partnerships

Acquisitions

Strategic Minority

**GP Stakes Financing** 

**NAV Fund Finance** 

Capital Raises



#### **Valuations**

Internal Valuations

**Fairness Opinions** 

**Employee Equity Plans** 



#### **Other**

Strategic Consulting
Succession Planning

#### **Sector Coverage**

#### Financial Services Industry

#### Private Markets

**Private Equity** 

Private Credit

Real Estate

Infrastructure

Agriculture & Timber

Fund of Funds

Diversified

#### Wealth Management

RIAs & Hybrid RIAs

MFOs & Family Offices

IBDs & Retail BDs

Trust Companies

OCIOs & Investment

Consultants

#### Financial Technology

Technology

Wealth Technology

Data & Analytics

Capital Markets Technology

Banking Technology

Insurance Technology

Digital Assets

# Traditional Investment Management

**Equity Focused** 

Fixed Income Focused

Diversified

ETF's

# Securities & Investment Banking

Institutional Broker Dealers
Investment Banks

#### Related Sectors

Insurance

Hedge Funds

Specialty Finance

RE Operating Companies

**Consulting Services** 

#### **Select Berkshire Transactions**

#### **An Industry Leader in Financial Services Advisory**

October 2024 to May 2025









North American M&A

Real Estate



North American M&A

Wealth Management

North American M&A

Wealth Management



North American M&A

Real Estate



North American M&A

Wealth Management



Management

North American M&A

Traditional Investment Management

North American M&A

Wealth Management





**Private Credit** 







#### **Select Berkshire Transactions**

#### **An Industry Leader in Financial Services Advisory**

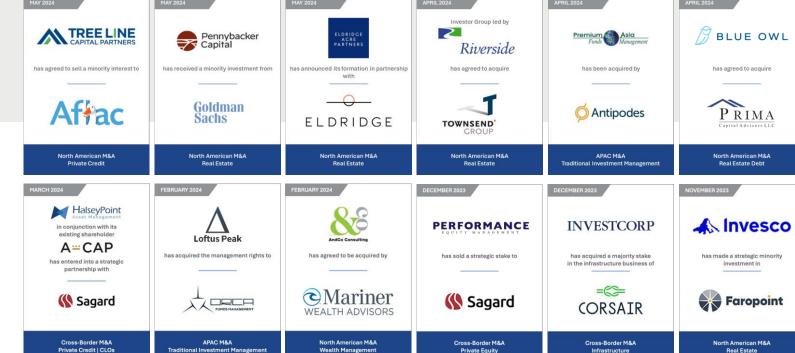
May 2024 to September 2024



#### **Select Berkshire Transactions**

#### **An Industry Leader in Financial Services Advisory**

November 2023 to May 2024





Cross-Border M&A

**Real Estate** 

#### **Endnotes**

#### **Public comparables**

- Pricing, AUM and financial figures are converted from local currency to USD using applicable FX rates under S&P's recommended methodology; growth and return % metrics
  are derived from local currency figures
- AUM statistics are based on recently reported figures
- Organic growth includes inflows, outflows, realizations and distributions where applicable based on firm AUM, exceptions include:
  - GCMG, HLNE, STEP, EQT and PHLL are based on fee earning AUM; FHI is based on long-term AUM; ALTI is based on AUM of wealth management and AUM/A for the alternatives platform; III is based on third party AUM; CHC is based on property FUM; NGI is based on Lighthouse only FUM
- Market cap is calculated as closing stock price times adjusted diluted shares (total common shares outstanding, plus any assumed exchangeable units or other ownership converted to common stock, plus the amount of any dilutive instruments which are convertible to common stock, including stock options and restricted stock)
- Enterprise value is equal to market cap, less cash & cash equivalents, plus total debt, plus minority interest where applicable and have been adjusted to exclude amounts related to consolidated investment products
- Financial estimates used to derive valuation parameters are based on research analyst median consensus estimates for the applicable calendar year period
- EBITDA multiples may be derived using pre-tax distributable earnings (DE), pre-tax adjusted net income (ANI), realized income, adjusted EBITDA, EBIT, operating profit, pre-tax income or distributable operating earnings where applicable
- Enterprise Value / Revenue and Enterprise Value / EBITDA chart data is based on CY 2025 estimates
- Multiples less than 0x or greater than 50x are shown as n/m for Investment Managers. Multiples less than 0x or greater than 99x are shown as n/m for Financial Technology
- Financial Technology companies with negative EPS or EPS growth rates greater than 300% are shown as n/m
- Data that is not available is shown as n/a

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