

Market Update

March 2025

Private Markets
Asset & Wealth Management
Financial Technology

Berkshire Global Advisors

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I. Market Outlook & Transaction Trends

Market Beat

Asset management-focused transactions are currently facing direct headwinds from geopolitical and economic conditions while deals in other sectors remain largely unimpeded, though continued uncertainty might substantially broaden the impact

Politics & Macroeconomics

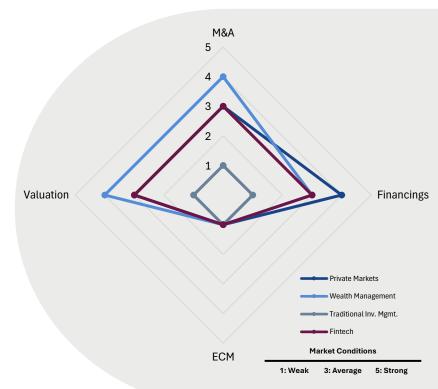
In March, U.S. tariff policies have escalated global trade tensions, with new 25% tariffs on most Canadian and Mexican imports and increased tariffs on Chinese goods triggering retaliatory measures and market volatility. While March inflation moderated to 2.4% year-over-year, economists warn the new tariffs could reverse this progress in coming months. The Federal Reserve maintained its benchmark interest rate at 4.25%-4.5% during its March meeting, extending the pause in rate cuts that began in January 2025. Policymakers expressed concern about economic uncertainty stemming from elevated tariffs and fiscal policy changes under the Trump administration.

Transaction Activity

March witnessed significant transaction activity across the financial services landscape. Early in the month, Tresmares Capital, a Madrid-based alternative financing and private equity firm, agreed to sell a majority stake to Santander. Leading cryptocurrency exchange Binance made headlines mid-month after announcing it raised \$2B from MGX, followed by NinjaTrader reaching an agreement to be acquired by Kraken for \$1.5B. As March progressed, Berkshire Global advised on Marcum Wealth's acquisition by Wealth Enhancement Group. The month concluded with Commonwealth Financial Network, the largest independently owned wealth management firm in the U.S., agreeing to a \$2.7B acquisition by LPL.

Market Outlook

We anticipate heightened market fluctuations in the coming weeks, yet barring extreme developments, we expect transaction momentum carrying forward into subsequent quarters.



Partner Perspective

Insights from David Reynolds on organic and inorganic growth within the wealth management space in 2025



Contributions by:

David Reynolds Principal Berkshire Global Advisors



Wealth management firms pursuing growth in 2025 face challenges on both organic and inorganic fronts. David Reynolds of Berkshire Global Advisors emphasizes that true organic growth stems from a firm's ability to attract new clients and deepen wallet share with existing relationships—not from market performance. While organic and inorganic growth strategies can be pursued together, doing so effectively requires scale, resources and deliberate structure.

Key Highlights

- The biggest roadblock to organic growth is advisors lacking the time to win new business while still serving existing clients effectively
- Firms with dedicated business development officers or marketing teams tend to achieve higher organic growth, freeing advisors to focus on more holistic client service
- Inorganic growth success should be measured beyond dollars—value comes from strategic fit, enhanced capabilities and support for organic growth
- Smaller firms may struggle to grow both organically and inorganically due to resource constraints, but scale enables firms to build and manage both growth strategies more effectively

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Conference Highlights

Connect with a team of our U.S. Partners at Tiburon



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Tiburon CEO Summit XLVIII

April 28 – 30, 2025 | Boston, MA

Tiburon's CEO Summits provide a unique opportunity for a select cross-industry group of senior executives to discuss a broad swath of issues regarding the future of the wealth & investment management businesses. Tiburon's CEO Summits likely provide one of the only true forums where financial services industry CEOs from across traditional industry silos gather to discuss business opportunities.

Click to Register Now



Conference Highlights

Connect with Sean McCarthy at Market Group's Private Equity New York Forum



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MARKETS GROUP

13th Private Equity New York Forum

May 14, 2025 | New York, NY

The 13th Private Equity New York Forum is the premier east coast event designed to enhance financial and investment practices while fostering collaboration within the private equity community. Join 20 expert panels, featuring 10 keynote speakers and 18+ breakout sessions, for in-depth discussions on private equity strategies.

Click to Register Now



Private Markets

Date	Target	Туре	AUM	Investor / Acquirer	Туре	Transaction Summary
3/19	FRAZIER HEALTHCARE PARTNERS	PE	\$5.2B	Petershill Partners ("Petershill") (Goldman Sachs)	GP Stakes	 Frazier Healthcare Partners, a Seattle, WA-based healthcare-focused private capital firm, has agreed to sell a passive minority stake to Petershill The investment will support Frazier's platform growth through greater balance sheet flexibility, enabling more GP investments in existing and new funds while supporting new strategic initiatives
3/17	1315 CAPITAL	PE	\$1.0B	Navigator Global Investments ("Navigator")	Diversified Alternatives	 1315 Capital, a Philadelphia, PA-based private equity firm that targets early and commercial stage healthcare services, medical technology and health and wellness companies, has agreed to sell a 23.5% minority stake to Navigator for approximately \$70.5M With this acquisition, Navigator continues to expand its footprint in private equity, reinforcing its commitment to diversifying investments across high-growth alternative asset classes
3/14	METRICS	Private Credit	A\$23.0B	National Pension Service of Korea ("NPS") Townsend Group ("Townsend")	Pension Fund & Real Estate	Metrics Credit Holdings ("Metrics"), a Sydney, Australia-based private credit firm, has agreed to sell a 4.17% minority stake to NPS and Townsend for \$31.6M NPS & Townsend will invest in Metrics' real estate-focused strategies and support the firm's growth initiatives including potential acquisitions and new investment strategies
3/13	(() Sagard	Diversified Alternatives	\$27.0B	Groupe Bruxelles Lambert ("GBL")	Investment Holding Company	 Sagard, a Toronto, Canada-based multi-strategy alternative asset management firm, has agreed to sell a 5% minority stake to GBL's subsidiary, GBL Capital, for \$33M GBL will commit significant capital over the next five years to Sagard managed strategies GBL's investment will accelerate Sagard's ability to launch differentiated investment offerings
3/5	<i>ITE</i>	Infrastructure	\$10.0B	Blackstone (Blackstone Credit & Insurance) ("BXCI")	Diversified Alternatives	ITE Management ("ITE"), a New York, NY-based alternative asset manager focused on transportation infrastructure, has agreed to sell a minority stake to funds managed by BXCI BXCI & ITE also launched a strategic forward flow partnership, with BXCI targeting to provide ITE with up to \$2.0B of capital for investments and financing over the initial phase of the partnership BXCI's investment strengthens ITE's leadership in the growing transportation infrastructure sector, with proceeds supporting existing products, new initiatives and platform expansion
3/3	TRESMARES CARITAL	Private Credit & PE	€2.0B	Banco Santander ("Santander")	Bank	 Tresmares Capital ("Tresmares"), a Madrid, Spain-based alternative financing and private equity firm, has agreed to sell an 89.9% majority stake to Santander Santander's acquisition reinforces its commitment to growth in the alternative asset management space; it expects to more than double Tresmares' AUM over the next five years Tresmares will continue to remain independently managed and plans to open new offices in Germany and Poland over the next two years and launch new divisions focused on fund financing

Wealth Management

	Date	Target	Туре	AUM	Investor / Acquirer	Туре	Transaction Summary
	3/31	© Commonwealth	Hybrid BD & RIA	\$285.0B (AUA)	LPL Financial ("LPL")	IBD	 Commonwealth Financial Network ("Commonwealth"), a Waltham, MA-based hybrid broker-dealer, RIA and the largest independently owned wealth management firm in the country, has agreed to be acquired by LPL for total cash consideration of approximately \$2.7B This acquisition enhances LPL's position as the largest independent broker-dealer in the U.S., adding a network of 2,100 advisors from Commonwealth Commonwealth's expertise in serving high-net-worth clients will complement LPL's existing offerings by expanding its wealth management solutions and enhancing advisor capabilities
	3/28	RK LUNIS	WM	€6.6B	Seven2	PE	 European private equity firm Seven2 has agreed to acquire a majority stake in HRK Lunis, a Frankfurt, Germany-based wealth management platform from J.C. Flowers & Co. With Seven2, HRK LUNIS aims to continue its organic growth trajectory by further expanding its footprint, evolving its product offering and optimizing its digital capabilities This marks Seven2's first investment in Germany and a strategic step in its European expansion
•	3/26	MARCUM WEALTH	WM	\$4.3B	Wealth Enhancement (TA Associates & Onex Corporation)	WM	 Marcum Wealth ("Marcum"), Cleveland, OH-based wealth manager, has agreed to be acquired by Wealth Enhancement Through this acquisition, Wealth Enhancement will leverage Marcum's background in accounting and advisory, uniquely positioning itself to deliver advanced planning to complex clients, such as business owners and multi-generational families
	3/25	CALIAN CAPITAL	WM	\$2.4B (AUA)	AlphaCore Wealth ("AlphaCore")	WM	 Callan Capital, wealth management firm and AlphaCore, an independent RIA, have agreed to merge and form San Diego-based AlphaCore Family Office Services This strategic partnership enhances AlphaCore's ultra-high-net-worth and family office capabilities and strengthens its regional presence, while opening a new market in Austin, TX
	3/25	DELTA FINANCIAL GROUP, INC. Regioned treemess Advisor	WM	\$1.3B	CW Advisors ("CW")	WM	 Delta Financial Group, a Basking Ridge, NJ-based, fee-only RIA, has agreed to be acquired by CW The acquisition expands CW's presence in the Mid-Atlantic region to six offices
	3/18	SANCTUARY & FIDUCIARY SERVICES	WM	\$1.6B	Merit Financial Advisors ("Merit") (HGGC & Wealth Partners Capital Group) ("WPCG")	WM	 Merit has acquired Pocatello, ID-based RIA Sanctuary Wealth Management and its subsidiary, Fiduciary Services, that specializes in employee stock ownership plans (ESOPs) This partnership will enable Sanctuary to enhance its back-office and administrative support and leverage Merit's technology offerings for its clients Merit will expand its offering for corporate clients with the addition of ESOPs

Denotes Berkshire served as a financial advisor
 Sources: S&P Capital IQ, CityWire RIA, Press releases, Company websites

Wealth Management (cont'd)

Date	Target	Туре	AUM	Investor / Acquirer	Туре	Transaction Summary
3/18	WEALTH MANAGEMENT S INSTITUTIONAL SERVICES	WM	\$3.3B	HGGC & Wealth Partners Capital Group ("WPCG")	PE & MSB (RIAs)	MCF Advisors ("MCF"), a Lexington, KY-based RIA, has agreed to sell a minority interest to serial RIA investor WPCG and private equity firm HGGC This investment will fuel the MCF's growth through organic client acquisition and strategic M&A while expanding its presence in the greater East South Central U.S.
3/13	TRANSFORM	WM	\$3.0B	Kovitz (Focus Financial Partners)	WM	 Transform Wealth, a Denver, CO-based RIA and Focus Financial affiliate since 2016, has agreed to be acquired by fellow Focus affiliate, Kovitz This transaction will bring together two like-minded firms that offer active, in-house investment management solutions to clients in addition to leveraging the unique strengths of each firm
3/13	☆ KINGSWOOD	WM	£5.2 (AUA)	HSQ Investment ("HSQ")	PE	 Kingswood Holdings Limited ("Kingswood"), a London, U.Kbased wealth manager, has agreed to sell an additional 21% stake to HSQ The acquisition increases HSQ's holdings of Kingswood from 469M shares, or 68.4%, to a total of 613M shares, representing 89.4% of Kingswood's issued share capital
3/10	BOULEVARD FAMILY WEALTH	WM	\$1.5B	Americana Partners ("Americana") (Lovell Minnick Partners)	WM	Boulevard Family Wealth, a Beverly Hills, CA-based wealth manager serving the ultra-high-net-worth community, has been acquired by Americana This acquisition further establishes Americana's commitment to enhancing the level of service and resources available to its clients and marks its first expansion outside of Texas
3/6	KONTORA	WM	\$15.2B	AlTi Tiedemann Global ("AlTi") (Allianz X & Constellation Wealth Capital)	WM	Kontora Family Office, a Hamburg, Germany-based family office that serves families, entrepreneurs and institutions in Germany and Austria, has been acquired by AlTi The acquisition expands AlTi's European presence via Germany, the third-largest ultra-high-networth ("UHNW") market in the world The transaction advances AlTi's growth strategy of becoming a leading global independent wealth management platform for UHNW individuals with targeted expertise in alternatives
3/5	CAROLINAS	WM	\$1.4B	Captrust (Carlyle & GTCR)	WM	Carolinas Investment Consulting ("CIC"), a Charlotte, NC-based investment consulting and financial planning firm, has been acquired by Captrust CIC will take on the Captrust brand and represents Captrust's second Charlotte location

Wealth Management (cont'd)

Date	Target	Туре	AUM	Investor / Acquirer	Туре	Transaction Summary
3/3	Dongueste	WM	\$1.4B	Cardinal Point	WM	Dorchester Wealth Management ("Dorchester"), a Montreal, QC-based wealth manager, initially acquired by Focus Financial Partners in 2015, has been acquired by Focus Financial Partners' Canadian hub, Cardinal Point
3/3	DORCHESTER Wealth Management	VVIVI	ֆ1.4D	(Focus Financial Partners)	VVIM	 As part of Cardinal Point, Dorchester clients will gain access to an expanded suite of services across financial planning, tax and insurance capabilities, as well as cross-border expertise for clients in the U.S. and Canada
3/3	VAN LANSCHOT KEMPEN	WM	€149.3B	ING	Diversified Financial Services	 ING has agreed to acquire a 17.6% minority stake in Van Lanschot Kempen, a Netherlands-based specialist wealth manager, serving private, institutional and investment banking clients Together with an existing 2.7% stake, ING will hold a 20.3% stake in Van Lanschot Kempe
	SinoCora			Prime Capital Financial		SineCera Capital, an Austin, TX-based boutique wealth management and family office services firm, has been acquired by Prime Capital
3/3	SineCera CAPITAL	WM	\$1.6B	("Prime Capital") (Abry Partners)	WM	 This acquisition establishes Prime Capital Family Office and marks a strategic move by Prime Capital to have a dedicated team focused on serving the needs of UHNW families

Traditional Investment Management & Other Business Services

Date	Target	Туре	AUM	Investor / Acquirer	Туре	Transaction Summary
3/26	REDMED ASSET MANAGEMENT	АМ	\$1.9B	Azimut Holding ("Azimut")	Diversified Financial Services	Red Med Capital, a Rabat, Morocco-based diversified financial services firm, has agreed to sell minority stakes in two of its subsidiaries to Azimut Holding, with Azimut acquiring a 29% stake in Red Med Asset Management and a 25% stake in Red Med Securities The partnership combines Azimut's global expertise and proven track record with Red Med's established local leadership and deep knowledge of the Moroccan financial landscape Transaction represents a milestone in Azimut's broader international strategy and ambition to achieve more than 50% of total activities outside Italy
3/10	HSBC UKTrust Company	Trust Company	N/A	Ludlow Trust Company ("Ludlow Trust")	Trust Company	 HSBC U.K. Bank has agreed to sell London, U.Kbased, HSBC Trust Company to Ludlow Trust The acquisition is in line with Ludlow Trust's previous acquisitions of other banks' trust subsidiaries and makes Ludlow Trust the largest provider of trust services in the U.K.
3/3	First Eagle Investments	АМ	\$144.0B	Genstar Capital	PE	 Funds managed by Genstar Capital have agreed to acquire a majority stake in First Eagle Investments ("First Eagle"), a New York, NY-based independent investment manager, from Blackstone, Corsair and their co-investors This transaction will bolster First Eagle's current business strategy of investing in its core business while expanding the range of differentiated investment solutions offered to its clients globally First Eagle will preserve its independence and investment-led culture while accelerating efforts to enhance client solutions through both organic and inorganic growth

Financial Technology

Date	Target	Туре	Size	Investor / Acquirer	Туре	Txn Type	Transaction Summary
3/26	MERCURY	Banktech	\$300M	Sequoia Capital, a16z, Coatue, CRV, Marathon Management Partners, Spark Capital	Financial	Financing	Mercury delivers a digital banking platform used by startups, offering no-fee checking and savings accounts, debit cards, venture debt financing and treasury investments The capital is expected to accelerate new product development, explore acquisition opportunities and support new hiring and talent retention
3/25	PROTECHT	Governance, Risk and Compliance	\$280M	PSG Equity	Financial	Financing	Protecht Group ("Protecht") provides governance, risk and compliance solutions that help software and tech-enabled services companies improve risk management and compliance operations The investment is expected to enable Protecht to enhance the delivery of Aldriven risk management solutions and fuel the next stage of growth
3/24	dun & bradstreet	Data & Analytics	\$7.7B	Clearlake Capital Group	Financial	M&A	Dun & Bradstreet offers comprehensive business data and analytics, enabling companies to find new opportunities, assess risks and improve business performance The acquisition aims to help the Dun & Bradstreet capitalize on its growth potential and evolve its suite of solutions
3/20	NINJATRADER	Capital Markets Tech	\$1.5B	Kraken	Strategic	M&A	NinjaTrader provides a futures trading platform with advanced charting, market analytics and trade simulation, empowering traders with technology and brokerage services The acquisition is expected to strengthen Kraken's position as a 24/7 platform and make it a leader in U.S. futures for both traditional and crypto markets
3/20	Next	Insurtech	\$2.6B	ERGO (Munich Re)	Strategic	M&A	NEXT Insurance is a digital insurer focused on providing simple, tailored coverage for small businesses and the self-employed With the acquisition, ERGO aims to expand into the U.S. SMB market, unlocking significant growth opportunities
3/12	. ⇔BINANCE	Capital Markets Tech, Web3	\$2.0B	MGX	Financial	Financing	Binance offers a global cryptocurrency exchange platform that allows users to trade digital assets, access financial services like staking and lending, and participate in the broader blockchain ecosystem The investment seeks to strengthens Binance's position in the crypto exchange market, enable innovation and marks MGX's entry into the blockchain ecosystem

Financial Technology (cont'd)

Date	Target	Туре	Size	Investor / Acquirer	Туре	Txn Type	Transaction Summary
3/12	 beacon	Capital Markets Tech	\$560M	Clearwater Analytics ("Clearwater")	Strategic	M&A	Beacon offers a cloud-native platform that helps teams manage risk and develop strategies, allowing them to quickly create, test and deploy custom risk models or integrate existing systems Clearwater expects to combine this acquisition with Bistro (acq. via Blackstone) to create a unified risk management and portfolio modelling engine across public and private markets
3/11	HUBLY	Wealthtech	Undisclosed	Docupace (Genstar, Monroe Capital)	Strategic	M&A	Hubly provides a workflow management platform used by TAMPs, broker-dealers, banks and RIAs, enhancing efficiency and visibility to ensure seamless client service as well as operational workflows The acquisition is expected to strengthen and expand Docupace's suite of software solutions servicing RIAs
3/11	trust&will	Wealthtech	\$25M	Moderne Ventures, Erie Strategic Ventures, Northwestern Mutual Future Ventures, UBS Group	Financial	Financing	Trust & Will delivers a digital estate planning platform, simplifying the creation of wills and trusts to help families preserve their legacies The investment aims to support Trust & Will's product expansion and continued efforts in Al advancements within estate planning
3/10	REDFIN	Proptech	\$1.8B	Rocket Companies ("Rocket")	Strategic	M&A	Redfin offers a technology-powered real estate brokerage that provides mortgage loans, title insurance and other mortgage services to individuals The partnership seeks to introduce more consumers to the Rocket ecosystem, drive purchase mortgage growth and achieve synergies through the combined data and operational capabilities of the two firms
3/6	IDnow.	Governance, Risk & Compliance	Undisclosed	Corsair Capital ("Corsair")	Financial	M&A	IDnow delivers an identity verification-as-a-service platform, providing KYC solutions and electronic signature services used by the financial industry to ensure secure transactions Through this investment, Corsair looks to solidify its commitment to IDnow's growth and support its position as a leader in the European identity market
3/5	quantexa Data & Analytics \$175M		Teachers' Venture Growth, AlbionVC, Dawn Capital, HSBC Strategic Innovation Investments & Others	Financial	Financing	Quantexa offers an Al decision intelligence platform that enables organizations across various industries to unify data and make trusted operational decisions to mitigate risks The new funding is expected to enhance its platform, strengthen client experiences, form new partnerships, expand in North America and explore selective M&A opportunities	

Case Study

Berkshire served as exclusive financial advisor to Marcum Wealth on its sale to Wealth Enhancement

Announcement Date: March 26, 2025

Consideration: Not Disclosed

Percent Acquired: 100%

MARCUM

Has been acquired by



Transaction Overview Wealth Enhancement announced that it has signed a definitive agreement to acquire Marcum Wealth, LLC ("Marcum"). Wealth Enhancement will acquire 100% of Marcum equity, which is primarily owned by a broad group of its advisors, with a minority stake held by Marcum LLP (now part of CBIZ). The transaction is expected to close in May of 2025.

Marcum Wealth

Marcum is an independent fee-based wealth management firm headquartered in Cleveland, OH with \$4.3B in AUM as of December 31, 2024. Founded in 2006, the firm provides comprehensive financial planning and wealth management services for multi-generational families along with exit planning and retirement plan solutions for business owners.

Wealth Enhancement Wealth Enhancement is an independent wealth management firm that offers comprehensive and customized financial planning and investment management services to high-net-worth clients nationwide. Backed by TA Associates and Onex, Wealth Enhancement serves over 62,000 households from their 140+ offices.

Transaction Rationale

Marcum Wealth enhancement a strong hub in the Ohio market and surrounding regions. Wealth Enhancement will support Marcum Wealth's growth through referrals and strategic add-on acquisitions. Additionally, Marcum Wealth will maintain a strategic referral relationship with CBIZ, which acquired Marcum LLP, providing a continued pipeline of potential clients and collaborative opportunities in the accounting sector.



"Our client's best interests have been at the core of each decision our firm has made, and this rings true with our latest move to join Wealth Enhancement. We believe this partnership will allow us to deliver more value to our clients while continuing to serve them with the personalized, high-touch service they are accustomed to."

- Eric Wulff, Chief Executive Officer of Marcum Wealth



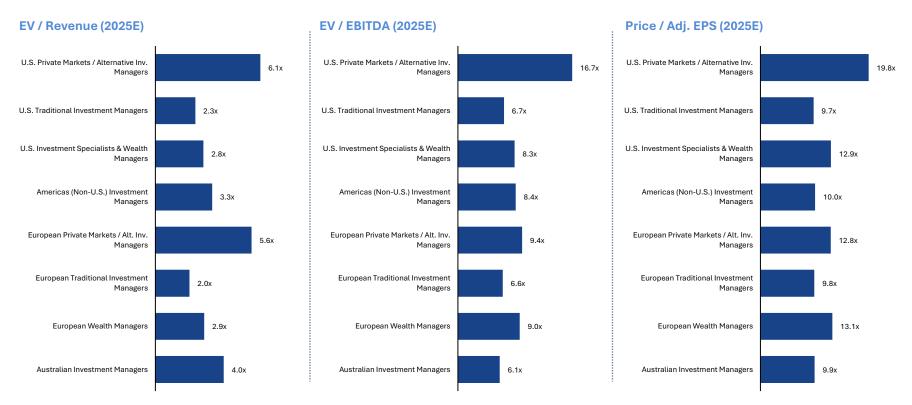
"We are thrilled to partner with Marcum Wealth, a like-minded firm that shares our commitment to providing exceptional wealth management services. The partners' backgrounds within an accounting firm environment makes the team uniquely positioned to deliver advanced planning to complex clients, such as business owners and multi-generational families. We look forward to welcoming the talented and knowledgeable Marcum Wealth team to Wealth Enhancement."

- Jeff Dekko, Chief Executive Officer of Wealth Enhancement

II. Public Markets Trends

Public Markets

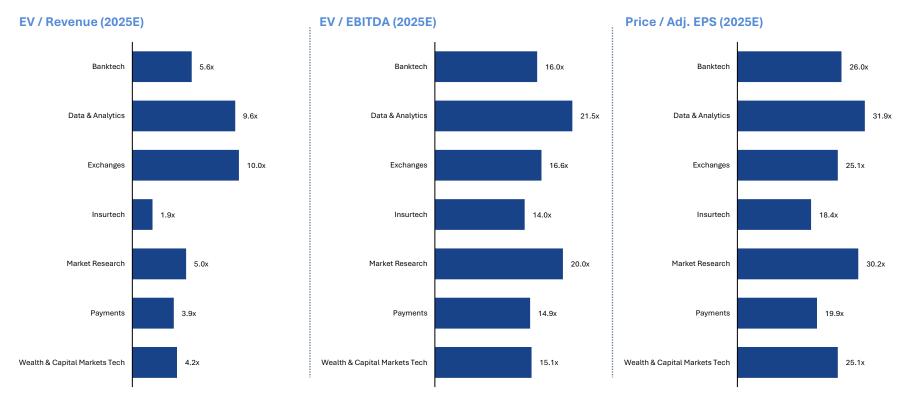
Summary of Investment Management Valuation Multiples As of 3/31/25



Note: Multiples reflect median of universe Sources: S&P Capital IQ, Berkshire Global Advisors analysis

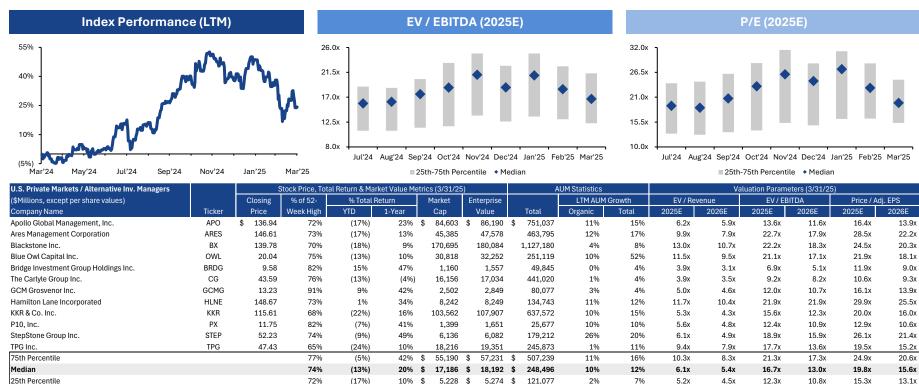
Public Markets

Summary of Financial Technology Valuation Multiples As of 3/31/25



Note: Multiples reflect median of universe Sources: S&P Capital IQ, Berkshire Global Advisors analysis

Investment Management (U.S. Private Markets / Alternative Investment Managers) As of 3/31/25



Investment Management (U.S. Traditional Investment Managers) As of 3/31/25

85%

79%

76%

(3%)

(8%)

(13%)

17% \$

7%

(11%) \$

10,408 \$

3,272 \$

5.456

10,829

6.525

\$ 1,583,425

3,154 \$ 174,233

750,050

1%

(2%)

(5%)

14%

10%

7%

3.1x

2.3x

1.8x

2.9x

2.2x

1.7x

8.1x

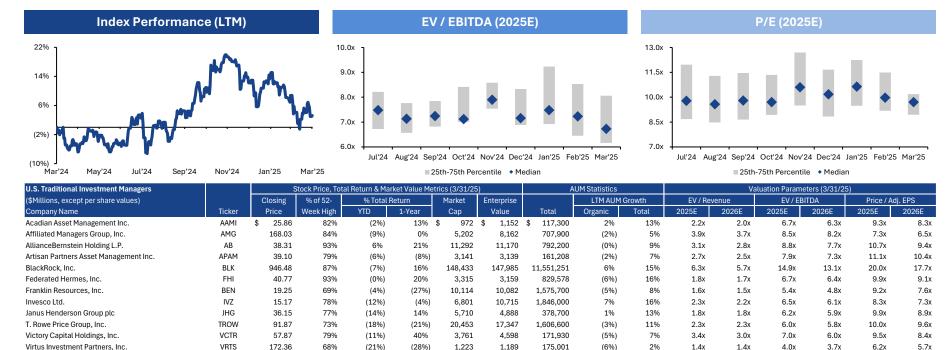
6.7x

6.2x

7.4x

6.2x

5.9x



75th Percentile

25th Percentile

Median

10.2x

9.7x

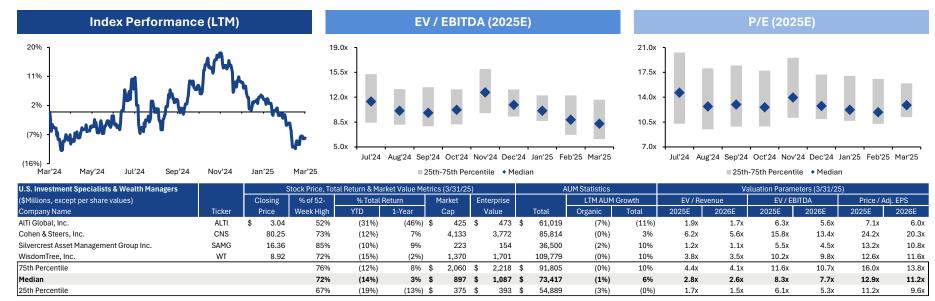
8.9x

9.4x

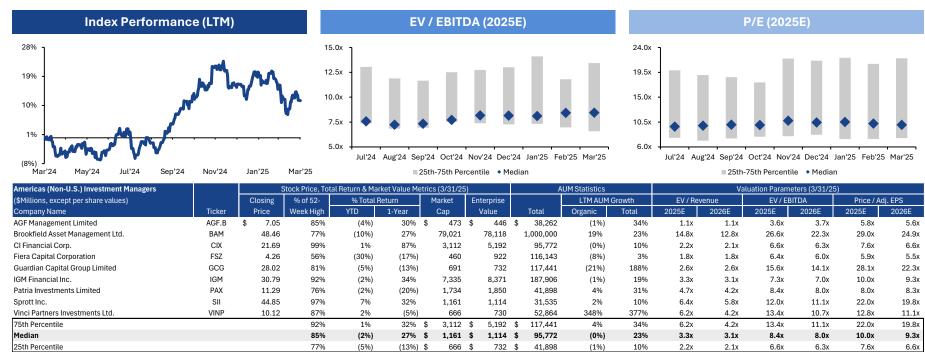
8.6x

7.5x

Investment Management (U.S. Investment Specialists & Wealth Managers) As of 3/31/25

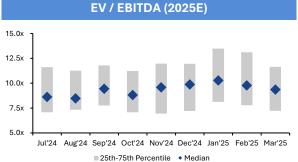


Investment Management (Americas, Non-U.S. Investment Managers) As of 3/31/25



Investment Management (European Private Markets / Alternative Investment Managers) As of 3/31/25







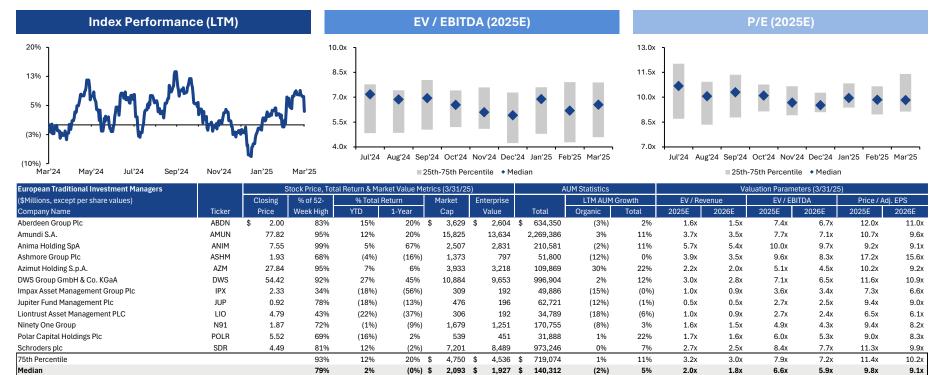
European Private Markets / Alt. Inv. Managers			Stock Price, Tota	al Return & Ma	arket Value Me	trics (3/31/25	5)	A	UM Statistics		Valuation Parameters (3/31/25)					
(\$Millions, except per share values)		Closing	% of 52-	% Total	Return	Market	Enterprise		LTM AUM Growth		EV / Revenue		EV / EBITDA		Price / Adj. EPS	
Company Name	Ticker	Price	Week High	YTD	1-Year	Сар	Value	Total	Organic	Total	2025E	2026E	2025E	2026E	2025E	2026E
3i Group plc	III	\$ 46.72	87%	1%	31%	\$ 45,245	\$ 43,229	\$ 37,931	(5%)	(3%)	5.6x	5.0x	5.4x	5.3x	6.5x	5.6x
Antin Infrastructure Partners SAS	ANTIN	11.35	76%	(5%)	(16%)	2,038	1,617	34,476	5%	7%	5.0x	4.2x	9.4x	7.6x	16.7x	13.5x
Bridgepoint Group plc	BPT	4.15	78%	(11%)	27%	3,417	3,933	91,391	3%	11%	5.6x	4.8x	10.4x	9.0x	16.3x	13.7x
CVC Capital Partners plc	CVC	19.70	77%	(14%)	11%	19,698	21,187	140,931	40%	36%	10.8x	9.3x	17.9x	14.1x	20.9x	16.1x
EQT AB (publ)	EQT	30.31	79%	(1%)	(9%)	35,871	37,101	254,685	7%	4%	12.3x	9.9x	20.1x	14.7x	22.8x	17.3x
Eurazeo SE	RF	73.61	79%	(5%)	(14%)	5,678	6,537	36,611	3%	9%	4.5x	3.8x	7.2x	5.7x	6.0x	3.9x
Foresight Group Holdings Limited	FSG	4.48	64%	(14%)	(18%)	533	471	15,950	1%	(2%)	2.2x	1.9x	5.3x	4.4x	8.5x	7.0x
Intermediate Capital Group plc	ICG	25.25	79%	(5%)	(1%)	7,325	8,636	100,995	14%	28%	6.6x	5.9x	11.6x	10.1x	12.0x	10.7x
Man Group Plc	EMG	2.56	71%	(8%)	(22%)	3,062	3,022	174,900	(3%)	8%	2.2x	1.9x	5.6x	4.6x	8.6x	6.7x
Partners Group Holding AG	PGHN	1,409.58	87%	1%	(0%)	36,760	37,720	149,200	7%	5%	13.3x	11.2x	21.1x	17.1x	25.4x	21.2x
PATRIZIA SE	PAT	8.05	81%	(6%)	(10%)	691	481	57,873	(1%)	(4%)	1.6x	1.5x	9.0x	7.6x	30.6x	24.8x
Petershill Partners plc	PHLL	3.07	83%	(4%)	45%	3,319	3,766	332,000	15%	23%	10.9x	8.3x	11.3x	10.2x	12.8x	11.4x
Tikehau Capital	TKO	20.67	76%	(7%)	(3%)	3,641	5,240	47,728	11%	12%	6.3x	5.5x	8.2x	8.9x	10.6x	8.4x
75th Percentile	•		81%	(4%)	11%	\$ 19,698	\$ 21,187	\$ 149,200	11%	12%	10.8x	8.3x	11.6x	10.2x	20.9x	16.1x
Median			79%	(5%)	(3%)	\$ 3,641	\$ 5,240	\$ 91,391	5%	8%	5.6x	5.0x	9.4x	8.9x	12.8x	11.4x
25th Percentile			76%	(8%)	(14%)	\$ 3.062	\$ 3.022	\$ 37.931	1%	4%	4.5x	3.8x	7.2x	5.7x	8.6x	7.0x

Investment Management (European Traditional Investment Managers) As of 3/31/25

69%

(16%)

(14%) \$



523 \$

387 \$

51,322

(12%)

0%

1.5x

1.3x

4.6x

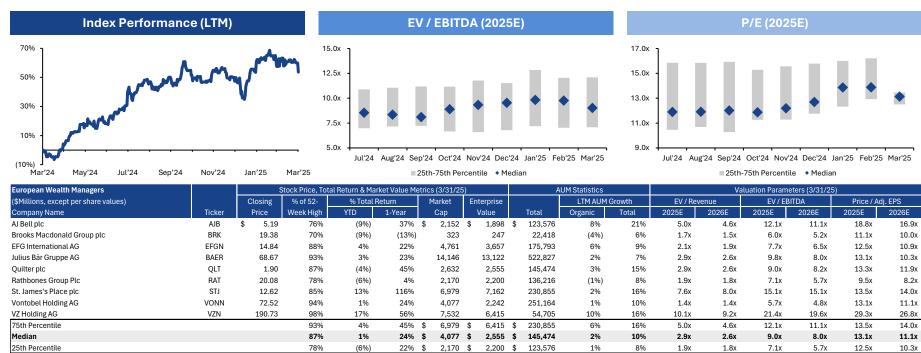
4.1x

25th Percentile

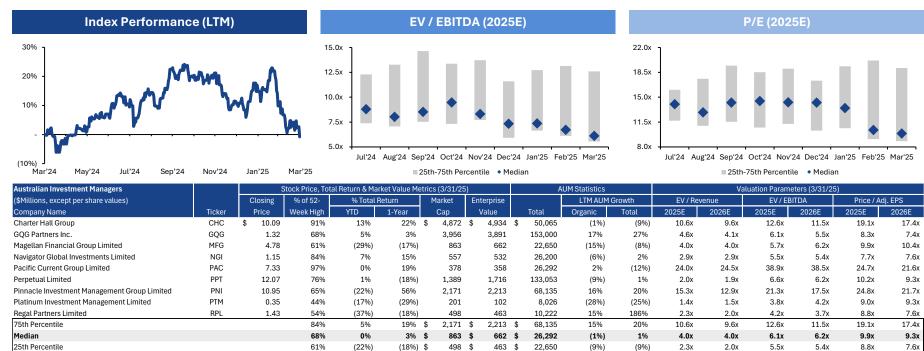
9.1x

8.3x

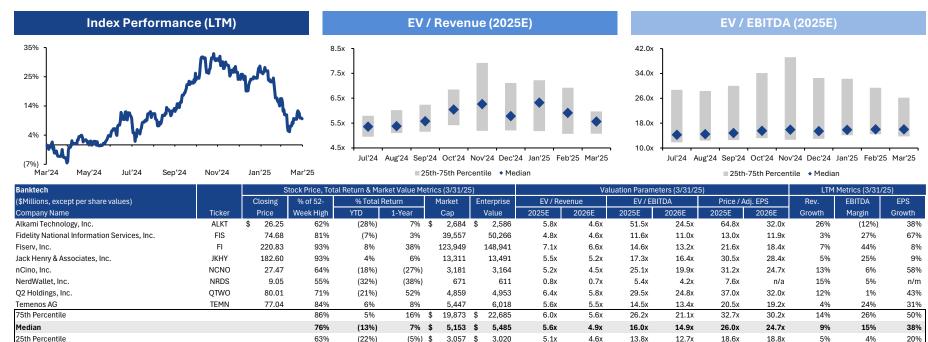
Investment Management (European Wealth Managers) As of 3/31/25



Investment Management (Australian Investment Managers) As of 3/31/25

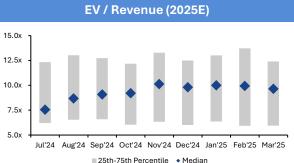


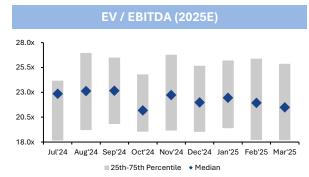
Financial Technology (Banktech) As of 3/31/25



Financial Technology (Data & Analytics) As of 3/31/25



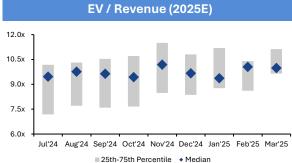


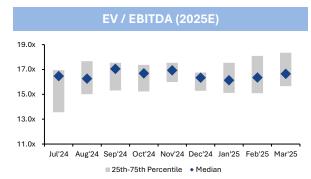


Data & Analytics		5	tock Price, Tota	al Return & Ma	& Market Value Metrics (3/31/25)				Valuation Parameters (3/31/25)							LTM Metrics (3/31/25)		
(\$Millions, except per share values)		Closing	% of 52-	% Total	Return	Market	Enterprise	EV / Re	evenue	EV / E	BITDA	Price / A	dj. EPS	Rev.	EBITDA	EPS		
Company Name	Ticker	Price	Week High	YTD	1-Year	Сар	Value	2025E	2026E	2025E	2026E	2025E	2026E	Growth	Margin	Growth		
Clearwater Analytics Holdings, Inc.	CWAN	\$ 26.80	75%	(3%)	51%	\$ 6,394	\$ 6,233	11.5x	9.7x	33.9x	27.0x	50.6x	41.2x	23%	7%	n/m		
Dun & Bradstreet Holdings, Inc.	DNB	8.94	69%	(28%)	(10%)	3,975	7,323	3.0x	2.8x	7.6x	7.1x	8.5x	7.8x	3%	27%	36%		
Equifax Inc.	EFX	243.56	79%	(4%)	(8%)	30,207	35,328	5.9x	5.3x	18.2x	15.7x	32.5x	26.3x	8%	31%	10%		
Experian plc	EXPN	46.10	89%	4%	5%	42,107	46,901	6.0x	5.5x	16.4x	15.1x	27.1x	24.5x	7%	30%	14%		
FactSet Research Systems Inc.	FDS	454.64	91%	(5%)	1%	17,290	18,666	8.0x	7.5x	20.4x	18.9x	26.6x	24.4x	5%	38%	11%		
Fair Isaac Corporation	FICO	1,844.16	77%	(7%)	48%	45,031	47,289	23.1x	19.9x	41.6x	33.7x	60.9x	48.1x	14%	44%	22%		
Moody's Corporation	MCO	465.69	88%	(1%)	19%	83,773	88,876	11.7x	10.8x	23.5x	21.4x	32.9x	29.3x	20%	46%	29%		
Morningstar, Inc.	MORN	299.87	82%	(11%)	(2%)	12,846	13,199	5.4x	5.0x	18.6x	15.2x	31.2x	25.8x	12%	23%	161%		
MSCI Inc.	MSCI	565.50	88%	(5%)	2%	43,884	48,135	15.5x	14.3x	25.7x	23.3x	33.4x	29.5x	13%	58%	n/m		
S&P Global Inc.	SPGI	508.10	93%	2%	20%	156,393	171,098	11.3x	10.6x	22.6x	20.7x	29.5x	26.3x	14%	49%	50%		
Verisk Analytics, Inc.	VRSK	297.62	97%	8%	27%	41,749	44,707	14.6x	13.6x	26.3x	24.4x	42.3x	37.9x	7%	48%	28%		
Wolters Kluwer N.V.	WKL	155.16	79%	(11%)	0%	36,363	39,753	5.9x	5.4x	18.2x	16.5x	26.9x	23.6x	6%	31%	11%		
75th Percentile			89%	(1%)	22%	\$ 44,171	\$ 47,500	12.4x	11.5x	25.9x	23.6x	35.6x	31.6x	14%	46%	35%		
Median			85%	(5%)	3%	\$ 39,056	\$ 42,230	9.6x	8.6x	21.5x	19.8x	31.9x	26.3x	10%	34%	25%		
25th Percentile			78%	(8%)	(0%)	\$ 16,179	\$ 17,299	5.9x	5.4x	18.2x	15.6x	27.1x	24.4x	7%	29%	12%		

Financial Technology (Exchanges) As of 3/31/25

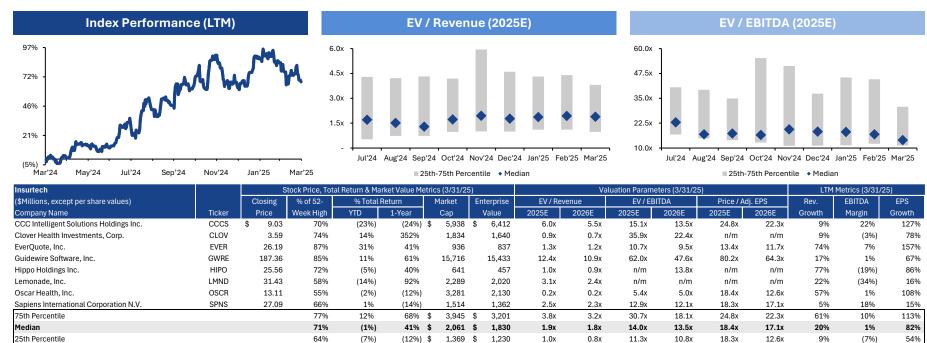




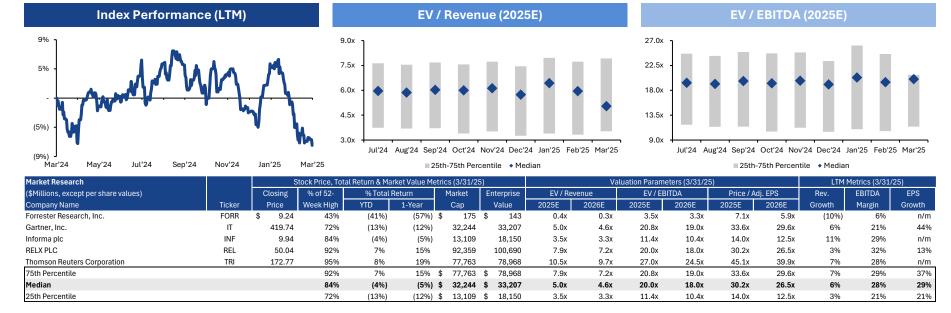


Exchanges			Stock Price, Tota	al Return & M	arket Value Me	trics (3/31/2	5)		Va		LTM Metrics (3/31/25)					
(\$Millions, except per share values)		Closing	% of 52-	% Total	Return	Market	Enterprise	EV / Re	venue	EV / E	BITDA	Price / A	dj. EPS	Rev.	EBITDA	EPS
Company Name	Ticker	Price	Week High	YTD	1-Year	Сар	Value	2025E	2026E	2025E	2026E	2025E	2026E	Growth	Margin	Growth
ASX Limited	ASX	\$ 40.63	93%	2%	1%	\$ 7,876	\$ 6,952	10.0x	9.6x	16.0x	15.1x	25.2x	24.3x	10%	74%	2%
Cboe Global Markets, Inc.	CBOE	226.29	100%	16%	25%	23,690	24,258	11.1x	10.5x	17.5x	16.5x	25.0x	23.3x	9%	32%	1%
CME Group Inc.	CME	265.29	99%	15%	29%	95,606	96,422	15.2x	14.5x	21.4x	20.5x	24.9x	23.7x	10%	70%	9%
Coinbase Global, Inc.	COIN	172.23	49%	(31%)	(35%)	43,726	39,811	4.9x	5.0x	10.1x	9.7x	19.9x	22.5x	115%	34%	n/m
Deutsche Börse AG	DB1	294.10	99%	22%	47%	54,049	61,897	9.7x	9.0x	16.6x	15.3x	25.2x	23.1x	15%	53%	13%
Euronext N.V.	ENX	144.51	99%	23%	56%	14,850	16,509	9.1x	8.5x	15.1x	14.1x	20.0x	18.4x	10%	57%	17%
Hong Kong Exchanges and Clearing Limited	388	44.32	87%	19%	56%	56,013	37,271	11.7x	11.0x	15.9x	15.0x	30.8x	29.0x	9%	70%	10%
Intercontinental Exchange, Inc.	ICE	172.50	97%	16%	27%	99,112	119,081	12.2x	11.4x	18.5x	17.1x	25.7x	22.8x	16%	61%	14%
Japan Exchange Group, Inc.	8697	10.20	71%	(12%)	(24%)	10,613	10,544	9.6x	9.1x	14.6x	13.9x	n/a	n/a	9%	66%	n/m
London Stock Exchange Group plc	LSEG	148.06	94%	2%	22%	78,302	89,551	7.5x	6.8x	15.7x	13.9x	29.1x	24.7x	6%	33%	n/m
Nasdaq, Inc.	NDAQ	75.86	90%	(2%)	22%	43,631	52,958	10.5x	9.7x	18.3x	16.7x	23.6x	20.9x	22%	35%	n/m
Singapore Exchange Limited	S68	9.97	95%	6%	50%	10,672	10,242	10.0x	9.5x	16.9x	16.3x	23.2x	21.6x	9%	54%	18%
TMX Group Limited	X	36.55	99%	19%	50%	10,161	11,542	10.4x	9.7x	18.5x	17.2x	27.6x	24.6x	22%	55%	33%
75th Percentile			99%	19%	50%	\$ 56,013	\$ 61,897	11.1x	10.5x	18.3x	16.7x	26.2x	24.4x	16%	66%	17%
Median			95%	15%	27%	\$ 43,631	\$ 37,271	10.0x	9.6x	16.6x	15.3x	25.1x	23.2x	10%	55%	13%
25th Percentile			90%	2%	22%	\$ 10.672	\$ 11.542	9.6x	9.0x	15.7x	14.1x	23.5x	22.3x	9%	35%	9%

Financial Technology (Insurtech) As of 3/31/25

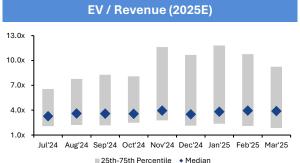


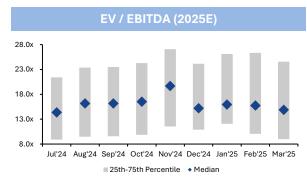
Financial Technology (Market Research) As of 3/31/25



Financial Technology (Payments) As of 3/31/25



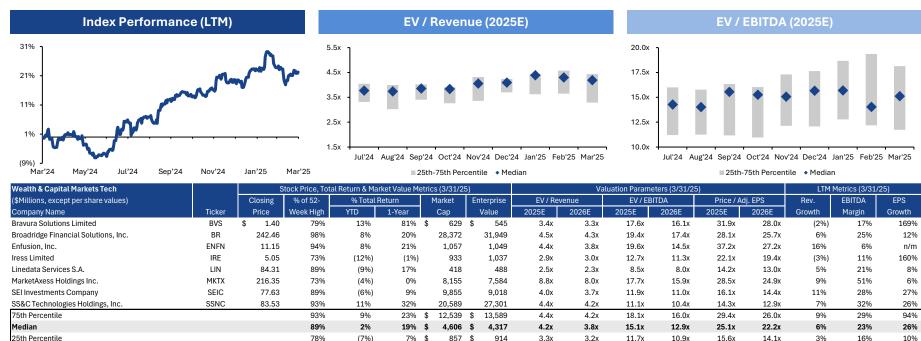




Payments		S	Stock Price, Tot	Total Return & Market Value Metrics (3/31/25)					Valuation Parameters (3/31/25)							/25)
(\$Millions, except per share values)		Closing	% of 52-	% Total	Return	Market	Enterprise	EV / Re	venue	EV / EI	BITDA	Price / A	dj. EPS	Rev.	EBITDA	EPS
Company Name	Ticker	Price	Week High	YTD	1-Year	Сар	Value	2025E	2026E	2025E	2026E	2025E	2026E	Growth	Margin	Growth
ACI Worldwide, Inc.	ACIW	\$ 54.71	92%	5%	65%	\$ 5,763	\$ 6,517	3.8x	3.6x	13.4x	12.3x	19.9x	17.9x	10%	23%	71%
Adyen N.V.	ADYEN	1,519.67	75%	(2%)	(10%)	47,847	37,297	14.3x	11.1x	27.0x	19.9x	39.2x	29.4x	24%	47%	32%
BILL Holdings, Inc.	BILL	45.89	46%	(46%)	(33%)	4,678	4,243	2.7x	2.4x	16.4x	13.6x	25.3x	19.5x	16%	1%	136%
Block, Inc.	XYZ	54.33	55%	(36%)	(36%)	33,697	33,016	1.3x	1.1x	9.2x	7.3x	12.3x	9.9x	10%	6%	n/m
Global Payments Inc.	GPN	97.92	73%	(12%)	(26%)	24,076	39,451	4.3x	4.0x	8.4x	7.8x	7.8x	7.0x	5%	44%	63%
Marqeta, Inc.	MQ	4.12	66%	9%	(31%)	2,078	981	1.7x	1.4x	17.1x	10.5x	n/m	n/m	(25%)	(1%)	113%
Mastercard Incorporated	MA	548.12	94%	4%	14%	500,882	510,889	16.2x	14.4x	26.4x	23.2x	34.6x	29.4x	12%	62%	17%
MercadoLibre, Inc.	MELI	1,950.87	82%	15%	29%	98,904	102,088	4.0x	3.3x	24.7x	18.6x	40.7x	30.2x	38%	16%	94%
Nexi S.p.A.	NEXI	5.31	75%	(8%)	(16%)	6,541	15,076	3.9x	3.6x	7.4x	6.7x	7.4x	6.4x	7%	36%	n/a
PayPal Holdings, Inc.	PYPL	65.25	70%	(24%)	(3%)	64,548	65,582	2.0x	1.9x	9.1x	8.6x	13.0x	11.5x	7%	19%	4%
Shift4 Payments, Inc.	FOUR	81.71	64%	(21%)	24%	5,662	7,543	1.8x	1.5x	8.9x	7.5x	18.3x	14.5x	30%	15%	113%
Shopify Inc.	SHOP	95.48	74%	(10%)	24%	123,629	119,241	10.9x	9.0x	59.3x	45.5x	63.2x	50.5x	26%	14%	n/m
Visa Inc.	V	350.46	96%	11%	27%	684,651	691,830	17.1x	15.4x	24.2x	21.7x	30.2x	26.5x	10%	69%	14%
Worldline SA	WLN	6.12	44%	(33%)	(51%)	1,734	4,928	1.0x	0.9x	4.5x	4.1x	3.6x	3.2x	0%	16%	64%
75th Percentile			80%	5%	24%	\$ 90,315	\$ 92,962	9.2x	7.8x	24.6x	19.6x	34.6x	29.4x	22%	42%	103%
Median			74%	(9%)	(6%)	\$ 28,887	\$ 35,157	3.9x	3.4x	14.9x	11.4x	19.9x	17.9x	10%	18%	64%
25th Percentile			65%	(23%)	(30%)	\$ 5,687	\$ 6,774	1.8x	1.6x	9.0x	7.6x	12.3x	9.9x	7%	14%	25%

Note: See endnotes for additional notes

Financial Technology (Wealthtech & Capital Markets Tech) As of 3/31/25



III. About Berkshire Global Advisors

A Leading Provider of M&A and Strategic Advice to the Financial Services Industry

Focused on the wealth management, investment management, private markets, fintech and related sectors

Global Presence

Sydney

18 Equity Partners

Years Average
Partner Experience

Registered Advisors

60 Team
Members







40+ Years of Advising Independent Employee-owned

575+ Completed Transactions

300+ Conducted Independent Valuations

Combining Big Firm Expertise with Small Firm Feel

Market-Leading Expertise

40+ years of trusted M&A and strategic advice

575+ M&A transactions, totaling \$3.6T in AUM transferred

Client-First Approach

Building strong partnerships and achieving successful outcomes for our clients is our focus

Tailored Strategies

Optimizing value for clients through strategic positioning and creative solutions for complex challenges

Proprietary Data & Insights

Robust databases and transaction insights that enhance decision-making

Continuous dialog with key market participants

Global Specialists

Presence in U.S., Europe and APAC

Expertise in cross-border dynamics and local market nuances

Broad Sector Coverage

In-depth knowledge of key value drivers in wealth management, private markets, fintech and securities

Independent & Impartial

Employee-owned with no external stakeholder influence

No lending or proprietary trading, ensuring alignment with client interests

Thought Leadership

Unique and insightful perspectives derived from decades of experience

A culture of innovation and growth that drives ongoing industry leadership

Tailored Global Solutions for Client Success

Our Advisory Business



M&A Advisory

Sell-side

Buy-side Mergers

MBOs



Strategic Advisory

Strategic Partnerships

Acquisitions

Strategic Minority

GP Stakes Financing

NAV Fund Finance

Capital Raises



Valuations

Internal Valuations

Fairness Opinions

Employee Equity Plans



Other

Strategic Consulting
Succession Planning

Sector Coverage

Financial Services Industry

Private Markets

Private Equity

Private Credit

Real Estate

Infrastructure

Agriculture & Timber

Fund of Funds

Diversified

Wealth Management

RIAs & Hybrid RIAs

MFOs & Family Offices

IBDs & Retail BDs

Trust Companies

OCIOs & Investment

Consultants

Financial Technology

Wealth Technology

Data & Analytics

Capital Markets Technology

Banking Technology

Insurance Technology

Digital Assets

Traditional Investment Management

Equity Focused

Fixed Income Focused

Diversified

ETF's

Securities & Investment Banking

Institutional Broker Dealers
Investment Banks

Related Sectors

Insurance

Hedge Funds

Specialty Finance

RE Operating Companies

Consulting Services

Select Berkshire Transactions

An Industry Leader in Financial Services Advisory

September 2024 to March 2025













Mesirow *













HANCOCK











North American M&A

Private Equity









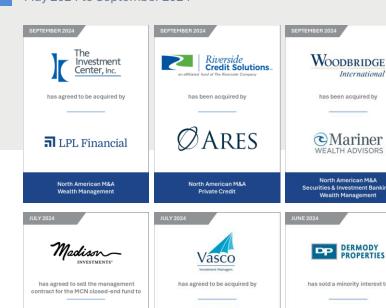
Select Berkshire Transactions (cont'd)

An Industry Leader in Financial Services Advisory

May 2024 to September 2024

North American M&A

Traditional Investment Management



TMF

APAC M&A

Wealth Management





has entered into a

strategic financing relationship with

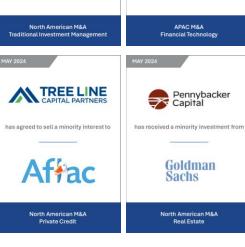
BLUE OWL



8 Guardian

has entered into a strategic

partnership with



has agreed to enter into a strategic minority

partnership with

ABS GLOBAL

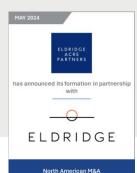
integrated

has agreed to be acquired by

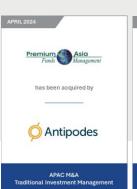
Select Berkshire Transactions (cont'd)

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October 2023 to May 2024









North American M&A

Real Estate Debt





Cross-Border M&A

Private Credit | CLOs



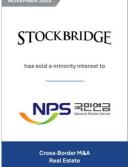








Real Estate



Cross-Border M&A

Private Equity | Secondaries



Endnotes

Public comparables

- Pricing, AUM and financial figures are converted from local currency to USD using applicable FX rates under S&P's recommended methodology; growth and return % metrics
 are derived from local currency figures
- AUM statistics are based on recently reported figures
- Organic growth includes inflows, outflows, realizations and distributions where applicable based on firm AUM, exceptions include:
 - GCMG, HLNE, STEP, EQT and PHLL are based on fee earning AUM; FHI is based on long-term AUM; ALTI is based on AUM of wealth management and AUM/A for the alternatives platform; III is based on third party AUM; CHC is based on property FUM; NGI is based on Lighthouse only FUM
- Market cap is calculated as closing stock price times adjusted diluted shares (total common shares outstanding, plus any assumed exchangeable units or other ownership converted to common stock, plus the amount of any dilutive instruments which are convertible to common stock, including stock options and restricted stock)
- Enterprise value is equal to market cap, less cash & cash equivalents, plus total debt, plus minority interest where applicable and have been adjusted to exclude amounts related to consolidated investment products
- Financial estimates used to derive valuation parameters are based on research analyst median consensus estimates for the applicable calendar year period
- EBITDA multiples may be derived using pre-tax distributable earnings (DE), pre-tax adjusted net income (ANI), realized income, adjusted EBITDA, EBIT, operating profit, pre-tax income or distributable operating earnings where applicable
- Enterprise Value / Revenue and Enterprise Value / EBITDA chart data is based on CY 2025 estimates
- Multiples less than 0x or greater than 50x are shown as n/m for Investment Managers. Multiples less than 0x or greater than 99x are shown as n/m for Financial Technology
- Financial Technology companies with negative EPS or EPS growth rates greater than 300% are shown as n/m
- Data that is not available is shown as n/a

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