

Market Update

November 2024

Private Markets
Asset & Wealth Management
Financial Technology

Berkshire Global Advisors

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I. Market Outlook & Transaction Trends

Market Beat

Current market conditions remain favorable for M&A as well as capital raising initiatives

U.S. Elections

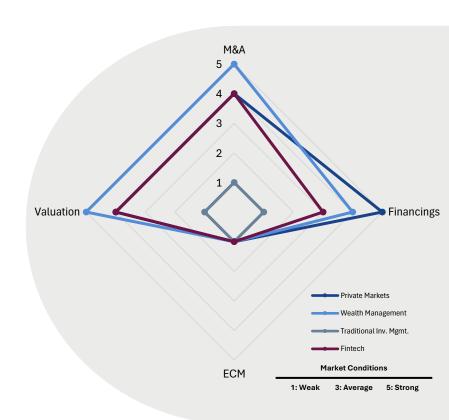
Earlier this month, the United States held a presidential election that resulted in Donald Trump defeating Kamala Harris, securing 312 electoral votes to Harris's 226. The Republican Party also gained control of both the House and Senate, solidifying its influence in Washington. Following Trump's victory, the S&P 500 and Nasdaq surged to record highs, with some attributing the rally to optimism around the President-Elect's proposed economic policies. Trump has also signaled plans to provide regulatory clarity on digital assets, a shift from the previous administration's approach. As he prepares for his January 20, 2025 inauguration, Trump has been meeting with global leaders to discuss his policy priorities while navigating the legislative challenges ahead.

Transaction Activity

November kicked off with B. Riley Wealth Management announcing the sale of its \$3.5B+ AUM wealth management business to Stifel Financial. Shortly after, Pepper Advantage, a private credit firm managing \$55.0B, revealed it would be acquired by J.C. Flowers & Co. A significant development from Japan followed, as Mizuho Financial Group disclosed plans to acquire a 15% stake in Rakuten Card for ¥165.0B (\$1.06B). Meanwhile, Berkshire Global Advisors announced its advisory role in the sale of Boston Financial Management, a \$5.0B AUM firm, to CAPTRUST. The month concluded with major news as CI Financial, an asset manager with \$185.0B in AUM, announced its acquisition by Mubadala Capital, marking a significant move to take the firm private.

Market Outlook

The sustained strength and promising signals from global economic fronts point towards heightened activity in our monitored sectors. This positive forecast reflects an accommodative economic climate, setting the stage for continued growth.



Partner Perspective

Insights from Drew Murphy on Why Rate Cuts Should Help Stimulate M&A



Contributions by:

Drew MurphyPartner

Berkshire Global Advisors

As Featured in PERE

Recent interest rate cuts and shifting macroeconomic conditions are reshaping M&A activity in the real estate sector. Industrial and data center investments are emerging as key growth drivers, while the office market continues to face headwinds from post-COVID uncertainties. Buyers are increasingly targeting sectors with stable cash flows and growth potential, while sellers are focusing on scaling through partnerships with larger, diversified players. Despite muted overall deal activity in 2024, notable transactions in logistics, alternatives and distressed office assets underscore strategic interest in niche areas. These evolving trends highlight both opportunities and challenges as the market adapts to new economic realities.

Key Highlights

- Mid-sized managers specializing in sectors like industrial and data centers are outperforming those with broader portfolios
- Blue Owl Capital's \$1.0B acquisition of IPI Partners, a digital infrastructure fund manager with \$10.5B AUM and 82 data centers, reflects growing investor interest in specialized sectors like data centers
- Institutional investors are consolidating their capital with fewer, larger managers for operational efficiency and portfolio optimization
- Alternatives like logistics-focused investments and opportunistic debt funds are attracting significant attention in a constrained fundraising environment

Click here to read the full article

Private Markets

Date	Target	Туре	AUM	Investor / Acquirer	Туре	Transaction Summary
11/20	VSS	Private Credit & PE	\$1.0B	Pinnacle Investment Management ("Pinnacle")	АМ	VSS Capital Partners ("VSS"), a NY-based private markets investment management firm specializing in structured credit, has agreed to sell a 22.5% stake to Pinnacle for \$60.5M Pinnacle's acquisition will provide VSS access to a global distribution platform, extending its fundraising reach, while offering Pinnacle further diversification across private market assets
• 11/20	©SC CAPITAL	Real Estate	\$7.6B	CapitaLand ("CLI") (Temasek)	Real Estate	 SC Capital Partners ("SC Capital"), a pan-Asia real estate investment manager, has agreed to sell a 40% stake to CapitaLand for \$214M; CLI will acquire two additional 30% stakes on the third and fifth anniversary of the initial closing and is expected to have full ownership of SC Capital by 2030 SC Capital expects to leverage the strategic partnership to accelerate capital deployment and achieve scale, while providing CLI investors with wider access to proprietary deal origination
11/14	AKKR ACCEL-KKR Petershill Stake	PE	\$19.0B	Undisclosed	N/A	 Petershill Partners ("Petershill") has agreed to sell a portion of its stake in Accel-KKR ("AKKR"), a technology focused investment firm, to an undisclosed buyer Following the transaction, Petershill will continue to remain strategically aligned with AKKR and retain the majority of its original management fee and performance fee related earnings interests
11/13	DEMOPOLIS EQUITY PARTNERS	PE	N/A	TPG	PE	Demopolis Equity Partners ("Demopolis"), a technology-focused growth and buyout firm formed in 2022, has agreed to sell a minority stake to TPG TPG will invest in Demopolis through TPG NEXT, its strategy is focused on seeding and scaling new investment management firms by providing growth capital, operational and investment support
11/5	OOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOO	Climate & Nature Solutions	N/A	Mizuho Bank ("Mizuho")	Bank	 Pollination Group ("Pollination"), a leading climate and nature solutions firm, has entered into a strategic partnership with Mizuho; as part of the partnership, Mizuho will invest \$20M for a minority equity stake to further accelerate Pollination's growth The partnership extends Pollination's reach in key markets including Japan, South-East Asia, EMEA and Australia and will enhance Mizuho's ability to support its clients in development and implementation of decarbonization and nature strategies
11/5	pepper advantage	Private Credit	\$55.0B	J.C. Flowers & Co. ("J.C. Flowers")	Diversified Alternatives	 Pepper Advantage ("Pepper"), a credit management firm, has agreed to be acquired by J.C. Flowers Through the partnership, J.C. Flowers will leverage Pepper's experience in the international credit space to expand its current offerings and capitalize on emerging opportunities
11/4 Denotes Berks	Lacan Altros Reals	Timberland IM	R\$1.5B	Vinci Partners ("Vinci")	Diversified Alternatives	 Lacan Ativos Reais ("Lacan"), a Brazil-based timberland investment management organization, has been acquired by Vinci for cash consideration structured as an upfront payment and earnout Through the acquisition, Vinci will expand its existing product offering by establishing a Forestry vertical; initially focused in Brazil, Vinci believes there is opportunity to expand internationally

Wealth Management

Date	Target	Туре	AUM	Investor / Acquirer	Туре	Transaction Summary
11/27	CRESSET. PARTNERS	WM	\$60.0B	Constellation Wealth Capital ("CWC")	MSB (RIAs)	 Cresset Partners ("Cresset"), a Chicago, IL-based serial RIA acquirer and recruiter of advisors, sold a sub-10% minority stake to Constellation Wealth Capital for \$150M This acquisition provides Cresset with capital for additional RIA acquisitions and the resources to make internal investments in its technology stack while maintaining independence
11/14	II ENSEMBLE CAPITAL	WM	\$1.7B	Corient (CI Financial, Mubadala)	WM	Ensemble Capital Management ("Ensemble"), a San Francisco, CA-based RIA focused on high-networth individuals, has been acquired by Corient The acquisition will further enhance Corient's scale and service offering by leveraging Ensemble's expertise in philanthropic investing and planning
11/14	BOSTON FINANCIAL MANAGEMENT	WM	\$5.0B	Captrust (Carlyle & GTCR)	WM	 Boston Financial Management ("BFM"), a Boston, MA-based wealth and asset manager, has been acquired by Captrust Through the acquisition, Captrust expands its presence in Massachusetts with the addition of three new locations; this transaction marks Captrust's sixth deal in MA in the past five years
11/12	WAYPOINT CAPITAL ADVISORS	WM	\$1.0B	Mercer	WM	 Mercer has agreed to acquire Waypoint Capital Advisors, a Minneapolis, MN-based RIA focused on ultra-high net worth individuals and families Through this acquisition, Mercer expands its family office segment with additional clients that have \$10M+ of invested assets
11/6	FLPutnam Investment Management Company	WM	\$10.0B (AUA)	Emigrant Partners ("Emigrant")	MSB (RIAs)	 F.L.Putnam, a Lynnfield, MA-based serial RIA minority stake investor, has received an additional investment from Emigrant Partners, who initially acquired a minority stake in 2022 Additional capital will be used to continue F.L.Putnam's strategy of inorganic growth while also accelerating organic growth in its focus market (largely Northeast U.S.)
11/4	GYL synergies	WM	\$6.6B	The Colony Group ("Colony") (Focus Financial, CD&R)	WM	 GYL Financial Synergies, a West Hartford, CT-based RIA and a Focus Financial affiliate since 2016, has agreed to be acquired by fellow Focus affiliate and New England network firm, The Colony Group Colony's acquisition continues Focus' strategy of consolidating its network RIAs using a 'hub' model under CD&R's ownership and enhances Colony's financial planning and investment management capabilities, doubling the size of its institutional practice

Denotes Berkshire served as a financial advisor
 Sources: S&P Capital IQ, CityWire RIA, Press releases, Company websites

Wealth Management (cont'd)

Date	Target	Туре	AUM	Investor / Acquirer	Туре	Transaction Summary
11/4	SUMMITRY	WM	\$2.8B	Aspen Standard Wealth ("Aspen") (Alpine Investors)	WM	 Summitry, a Foster City, CA-based RIA has been acquired by Aspen Standard Wealth Alpine Investors concurrently announced (1) the formation of Aspen, a newly established entity that intends to acquire RIAs and hold its investments in perpetuity rather than seek eventual exits and (2) Aspen's debut acquisition of Summitry
11/1	B RILEY Wealth Management Business	WM	\$3.5B - \$4.5B	Stifel	Financial Services	 B. Riley Financial, a Los Angeles, CA-based investment bank has agreed to sell a portion of its traditional wealth management business to Stifel for net consideration of ~\$27M-\$35M As part of the transaction, B. Riley expects 30-40 advisors and their associated customer accounts to transition to Stifel's platform in early 2025

Traditional Investment Management & Other Business Services

Date	Target	Туре	AUM	Investor / Acquirer	Туре	Transaction Summary
11/27	F FOUNDRY PARTNERS	АМ	\$2.3B	CS McKee (North Square Investments)	АМ	 Foundry Partners ("Foundry"), a Cleveland, OH-based value-oriented equity investment manager, has agreed to be acquired by CS McKee, a North Square Investments affiliate Under CS McKee, Foundry expects to maintain its personnel and investment process while complementing North Square's existing business and being accretive to CS McKee's growth goals
11/25	CI FINANCIAL	АМ	\$185.0B	Mubadala Capital ("Mubadala")	PE	 CI Financial ("CI"), a Toronto, Canada-based asset manager and RIA financier has agreed to be acquired in a take-private acquisition by Mubadala Capital for \$8.66B of cash consideration Mubadala's investment represents long-term, stable capital for CI, whose existing management team will remain in place Transaction includes CI's U.S. wealth management subsidiary, Corient, which is currently minority backed by Bain Capital, ADIA, Ares and Flexpoint Ford, among others
11/22	Alphα βetα PARTNERS	АМ	£3.0B	Tavistock Investments ("Tavistock")	WM	 Alpha Beta Partners, a UK-based asset management firm, has agreed to be acquired by Tavistock for up to £18M of total consideration structured as an upfront payment plus an earnout Through the acquisition, Tavistock aims to scale its asset management capabilities in the UK and to provide investment solutions to third-party advice firms, networks and retail clients
11/20	P>CIFIC ASSET MANAGEMENT	АМ	\$11.0B	Pinnacle	АМ	 Pacific Asset Management ("PAM"), a London, England-based tech-enabled asset manager and portfolio solutions provider has agreed to sell a 25% minority stake to Pinnacle for £25.8M Pinnacle's acquisition accelerates and deepens its international private wealth footprint through PAM's complementary distribution network and managed discretionary account tech solutions
11/20	% Sanlam	АМ	£17.0B	Ninety One Group ("Ninety One")	АМ	 Sanlam, a Cape Town, South Africa-based investment manager, has agreed to sell its active investment management business in the UK and South Africa to Ninety One Group Sanlam will receive a 12.3% equity stake in Ninety One as consideration for the transaction Ninety One will gain preferred access to Sanlam's distribution network, expanding its market reach through Sanlam's established channels
11/1	ROCKHOLD	АМ	£2.0B	7IM	IM	 Rockhold, a Knutsford, England-based provider of managed portfolio services, multi-manger funds and discretionary management services, has been acquired by 7IM 7IM's acquisition will allow the firm to broaden its funds and managed portfolio solution offerings, which is a core component of 7IM's growth strategy Rockhold is expected to continue operating under its current brand and leadership

Financial Technology

Date	Target	Туре	Size	Investor / Acquirer	Туре	Txn Type	Transaction Summary
11/20	Federatō	Insurtech	\$40M	StepStone Group, Caffeinated Capital, Clocktower Ventures, Emergence Capital, Pear VC	Financial	Financing	 Federato delivers an Al-driven underwriting workflow solution allows insurance companies to manage risk and make informed decisions Proceeds from the round are expected to fortify the company's presence across the U.K. Europe, LATAM and APAC markets
11/19	TradePMR	Wealthtech	\$300M ^E	Robinhood	Strategic	M&A	TradePMR provides technology, brokerage and custodial services to financial advisors, helping streamline account management, trading and reporting processes The acquisition of this platform, which serves approximately 350 firms with over \$40.0B AUM, is expected to accelerate Robinhood's efforts to offer investment advisory capabilities
11/14	finanzen-net	Market Research, Wealthtech	€250M ^E	Inflexion Partners	Financial	M&A	 Finanzen.net operates an online finance and trading platform which provides real-time stock prices, market news and economic data to investors The partnership is expected to be pivotal in creating a leading digital investment platform in the DACH region
11/14	∳ aixigo	Wealthtech	€149M	Amundi	Strategic	M&A	Aixigo offers a modular investment advisory and portfolio management platform enabling banks and wealth managers to digitalize their operations Amundi expects this acquisition to accelerate the development of its technology business line and expand geographical coverage across aixigo's client base in Germany, Switzerland and the U.K.
11/13	Rakuten Card Business	Lending Tech, Payments	¥165.0B	Mizuho	Strategic	Financing	Rakuten Card provides credit cards, card loans and credit guarantee services primarily to individuals The minority investment is anticipated to deepen the strategic alliance between Mizuho and Rakuten and is accompanied by the launch of a new cobranded credit card
11/12	() oneZero	Capital Markets Tech	Undisclosed	Golden Gate Capital	Financial	Financing	OneZero offers a foreign exchange platform enabling brokers, liquidity providers and banks to efficiently manage risk, distribute liquidity and gain business intelligence insights The funding is expected to help accelerate the product roadmap, bolster team resources and open additional opportunities for M&A

Financial Technology (cont'd)

Date	Target	Туре	Size	Investor / Acquirer	Туре	Txn Type	Transaction Summary
11/11	v ualá	Banktech, Payments	\$300M	Allianz X, Goldman Sachs, Jefferies, monashees, Ribbit Capital, SoftBank, Tencent & Others	Financial / Strategic	Financing	Ualá is a neobank providing comprehensive financial services including card and payment services, loans, savings accounts, investment products and credit scoring to individuals The investment marks Allianz X's first investment in the LATAM region and is expected to help fuel growth across Ualá's markets
11/11	<u>@</u> quis	Capital Markets Tech, Data & Analytics	£194M	SIX Group ("SIX")	Strategic	M&A	Aquis offers cash equities trading, proprietary market infrastructure, a primary listing market and market data to pan-European brokers, investment banks, buyside traders and liquidity providers SIX anticipates the acquisition to unlock recurring revenue streams, expand its pan-European presence and boost the competitiveness of its offerings
11/11	neo	Banktech	CAD\$360M ¹	Afore Capital, Evolution VC, Golden Ventures, Valar Ventures & Others	Financial	Financing	Neo provides banking and financial services including cards, reward programs, deposit accounts and payments to the Canadian market The funding round brings on additional investors that are a strategic fit to the company's broader objective to boost productivity and innovation in Canada's financial system
11/8	FIRST CONNECT	Insurtech	\$72M ^E	Centana, Cota Capital, Cross Creek Advisors, PruVen Capital	Financial	M&A	 First Connect offers independent insurance agents productivity tools and connectivity to 100+ insurance carriers across home, auto, commercial and life The majority investment is expected to accelerate First Connect's product growth and expand its market penetration
11/6	KAIZEN	Governance, Risk & Compliance	£42M	Guidepost Growth Equity	Financial	Financing	Kaizen delivers regulatory compliance solutions enabling banks, asset managers, hedge funds and brokers to improve compliance processes, data quality and reporting accuracy The funding aims to accelerate product development, invest in go-to-market initiatives and expand coverage within North America
11/5	Dragonfly Financial Technologies	Banktech, Payments	Undisclosed	FIS	Strategic	M&A	Dragonfly offers a digital banking and cash management platform to facilitate and automate processes for businesses, banks and other financial institutions The acquisition is expected to complement FIS's Digital One offering while presenting additional cross-sell opportunities to banks not currently in the FIS ecosystem

Case Study

Berkshire served as exclusive financial advisor to Boston Financial Management on its sale to CAPTRUST

Announcement Date: November 14, 2024

Consideration: Not Disclosed

Percent Acquired: 100%



Has been acquired by



Transaction Overview CAPTRUST Financial Advisors ("CAPTRUST"), based in Raleigh, North Carolina, announced that it has acquired New England based Boston Financial Management ("BFM"). Led by President and CEO Louis Crosier, BFM adds 45 new colleagues to CAPTRUST across three locations.

Boston Financial Management Founded in 1976, BFM provides wealth management and investment advisory services for individuals, families, endowments and nonprofits. It brings deep expertise in wealth and financial planning, trust services and estate planning.

Captrus

Founded in 1997, CAPTRUST provides investment management, financial planning, estate and tax advisory services for individuals, families and ultra-high-net-worth clients. It also offers investment advisory, fiduciary support, plan design and employee advice programs for retirement plan sponsors, endowments, foundations and religious entities.

Transaction Rationale The acquisition of BFM allows CAPTRUST to significantly expand its footprint in New England, adding three key locations and nearly \$5 billion in client assets. By combining CAPTRUST's national resources with BFM's specialized expertise in wealth and financial planning, the partnership enhances service offerings and strengthens CAPTRUST's ability to meet the needs of clients in the region.



"To me, culture means what you value and how you treat people. From the first meeting it was clear that CAPTRUST feels the same and treats their clients and colleagues like we do – genuinely caring about them and working creatively to achieve the best outcomes. I believe that clients will quickly see the value that comes from being part of a larger firm and enjoy the new resources they will have access to "

- Louis Crosier, President and Chief Executive Officer of Boson Financial Management



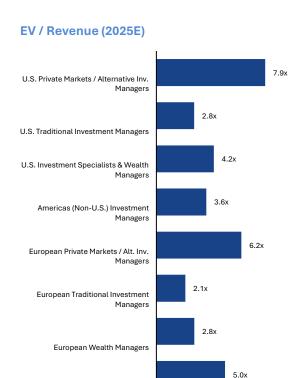
"Boston Financial Management is one of the largest firms that have joined us. Their commitment to providing personalized and comprehensive financial solutions aligns perfectly with our values and mission. By bringing together our teams, we can offer even greater resources and expertise to our clients in New England. We are excited about the growth opportunities this merger presents and the ability to serve our clients with enhanced offerings."

- Wilson Hoyle, Managing Director at Captrust

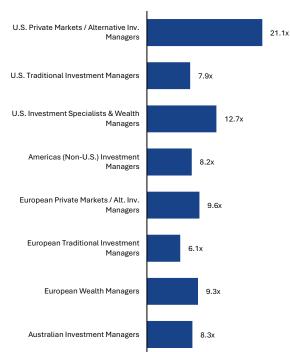
II. Public Markets Trends

Public Markets

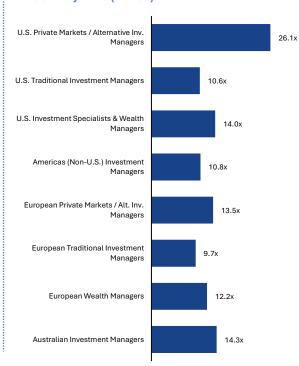
Summary of Investment Management Valuation Multiples As of 11/30/24







Price / Adj. EPS (2025E)



Note: Multiples reflect median of universe Sources: S&P Capital IQ, Berkshire Global Advisors analysis

Australian Investment Managers

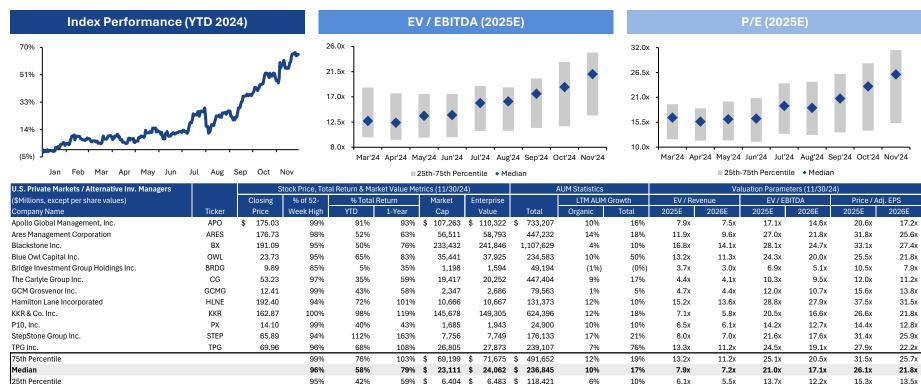
Public Markets

Summary of Financial Technology Valuation Multiples As of 11/30/24



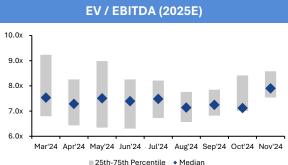
Sources: S&P Capital IQ, Berkshire Global Advisors analysis

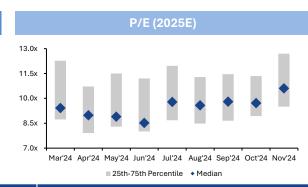
Investment Management (U.S. Private Markets / Alternative Investment Managers) As of 11/30/24



Investment Management (U.S. Traditional Investment Managers) As of 11/30/24

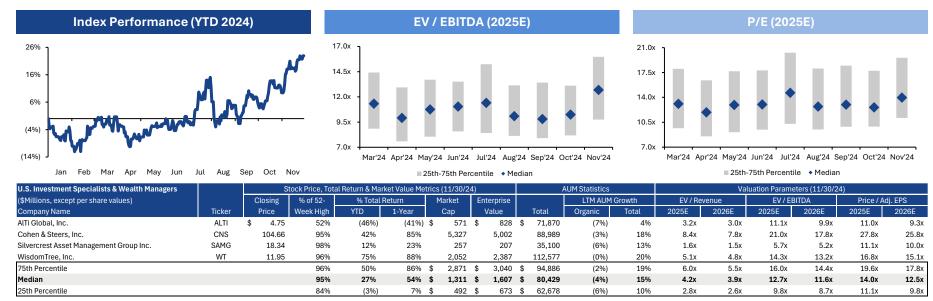






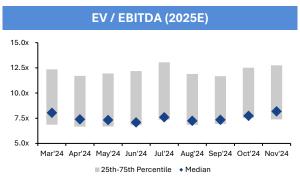
U.S. Traditional Investment Managers		S	tock Price, Tota	al Return & Ma	irket Value Me	trics (11/30/2	4)	, , ,	AUM Statistics			Va	/24)			
(\$Millions, except per share values)		Closing	% of 52-	% Total	Return	Market	Enterprise		LTM AUM	Growth	EV / Re	venue	EV / E	BITDA	Price / A	dj. EPS
Company Name	Ticker	Price	Week High	YTD	1-Year	Сар	Value	Total	Organic	Total	2025E	2026E	2025E	2026E	2025E	2026E
Affiliated Managers Group, Inc.	AMG	\$ 187.54	94%	24%	40%	\$ 5,987	\$ 8,938	\$ 728,400	(2%)	15%	4.1x	3.9x	9.2x	9.0x	8.0x	6.8x
AllianceBernstein Holding L.P.	AB	36.27	93%	28%	39%	10,469	10,303	805,900	0%	20%	2.8x	2.6x	8.2x	7.3x	10.0x	8.9x
Artisan Partners Asset Management Inc.	APAM	48.79	99%	19%	41%	3,940	3,886	167,840	(2%)	23%	3.2x	3.0x	9.4x	8.7x	13.1x	12.1x
BlackRock, Inc.	BLK	1,022.80	96%	28%	40%	160,005	158,068	11,475,362	5%	26%	6.7x	6.2x	15.7x	13.9x	21.1x	18.7x
BrightSphere Investment Group Inc.	BSIG	31.18	99%	63%	78%	1,179	1,399	120,300	(1%)	24%	2.6x	2.4x	7.9x	7.3x	10.8x	9.7x
Federated Hermes, Inc.	FHI	42.75	99%	35%	45%	3,498	3,471	800,451	(6%)	14%	2.0x	1.9x	7.0x	6.6x	10.5x	9.3x
Franklin Resources, Inc.	BEN	22.76	75%	(20%)	(3%)	11,919	11,389	1,678,600	(2%)	22%	1.7x	1.7x	5.3x	5.4x	9.2x	8.7x
Invesco Ltd.	IVZ	18.09	96%	7%	33%	8,143	11,999	1,795,600	3%	21%	2.6x	2.5x	7.2x	6.8x	9.6x	8.7x
Janus Henderson Group plc	JHG	45.28	99%	57%	83%	7,213	6,472	382,300	(1%)	24%	2.4x	2.3x	8.5x	8.1x	12.6x	11.7x
T. Rowe Price Group, Inc.	TROW	123.84	99%	19%	31%	27,512	23,867	1,631,000	(4%)	21%	3.1x	3.0x	7.9x	7.4x	13.1x	12.6x
Victory Capital Holdings, Inc.	VCTR	69.48	95%	107%	127%	4,601	5,395	176,113	(4%)	15%	3.6x	3.4x	7.6x	6.9x	11.3x	9.9x
Virtus Investment Partners, Inc.	VRTS	246.97	94%	6%	31%	1,759	1,806	183,742	(6%)	13%	2.1x	2.0x	5.5x	5.3x	8.3x	7.6x
75th Percentile			99%	40%	53%	\$ 10,831	\$ 11,542	\$ 1,642,900	(1%)	23%	3.3x	3.1x	8.7x	8.2x	12.7x	11.8x
Median			96%	26%	40%	\$ 6,600	\$ 7,705	\$ 764,426	(2%)	21%	2.7x	2.5x	7.9x	7.3x	10.6x	9.5x
25th Percentile			94%	16%	33%	\$ 3,830	\$ 3,782	\$ 181,835	(4%)	15%	2.3x	2.2x	7.1x	6.7x	9.5x	8.7x

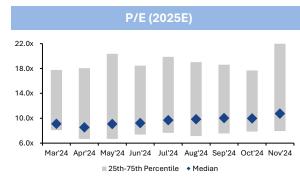
Investment Management (U.S. Investment Specialists & Wealth Managers) As of 11/30/24



Investment Management (Americas, Non-U.S. Investment Managers) As of 11/30/24





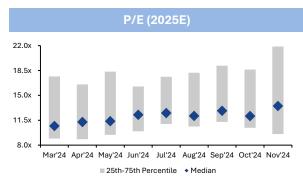


Americas (Non-U.S.) Investment Managers		S	tock Price, Tot	al Return & Ma	ket Value Met	rics (11/30/2	4)	ı	AUM Statistics		Valuation Parameters (11/30/24)						
(\$Millions, except per share values)		Closing	% of 52-	% Total Return		Market	Enterprise		LTM AUM	Growth	EV / Re	venue	EV / E	BITDA	Price / A	dj. EPS	
Company Name	Ticker	Price	Week High	YTD	1-Year	Сар	Value	Total	Organic	Total	2025E	2026E	2025E	2026E	2025E	2026E	
AGF Management Limited	AGF.B	\$ 7.99	97%	53%	61%	\$ 532	\$ 558	\$ 35,290	(2%)	19%	1.4x	1.5x	5.0x	5.4x	7.2x	7.0x	
Brookfield Asset Management Ltd.	BAM	57.32	98%	56%	71%	93,465	92,562	1,000,000	19%	23%	16.9x	15.0x	30.2x	26.7x	33.8x	29.3x	
CI Financial Corp.	CIX	22.16	99%	117%	132%	3,180	5,747	100,222	(2%)	14%	2.3x	2.3x	6.9x	6.7x	7.4x	6.6x	
Fiera Capital Corporation	FSZ	6.94	89%	77%	118%	850	1,317	122,485	(10%)	7%	2.5x	2.4x	8.1x	7.6x	8.7x	8.0x	
Guardian Capital Group Limited	GCG	29.86	79%	(2%)	(2%)	745	742	40,482	-	4%	2.6x	2.5x	12.8x	11.7x	23.0x	22.3x	
IGM Financial Inc.	IGM	33.77	99%	41%	50%	8,001	9,390	186,863	(1%)	14%	3.6x	3.4x	8.2x	7.6x	10.8x	10.0x	
Patria Investments Limited	PAX	11.96	74%	(18%)	(9%)	1,816	1,936	40,323	3%	43%	4.5x	4.3x	7.4x	7.0x	7.9x	8.4x	
Sprott Inc.	SII	44.05	93%	41%	43%	1,147	1,148	31,053	3%	24%	6.4x	n/a	12.6x	10.7x	22.0x	18.0x	
Vinci Partners Investments Ltd.	VINP	10.29	87%	0%	9%	617	616	12,711	0%	7%	6.8x	5.8x	15.4x	12.6x	13.8x	12.2x	
75th Percentile			98%	56%	71%	\$ 3,180	\$ 5,747	\$ 122,485	3%	23%	6.4x	4.6x	12.8x	11.7x	22.0x	18.0x	
Median			93%	41%	50%	\$ 1,147	\$ 1,317	\$ 40,482	-	14%	3.6x	2.9x	8.2x	7.6x	10.8x	10.0x	
25th Percentile			87%	0%	9%	\$ 745	\$ 742	\$ 35,290	(2%)	7%	2.5x	2.3x	7.4x	7.0x	7.9x	8.0x	

Investment Management (European Private Markets / Alternative Investment Managers) As of 11/30/24





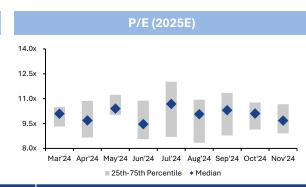


European Private Markets / Alt. Inv. Managers		S	tock Price, Tota	al Return & Ma	rket Value Me	trics (11/30/	24)	H	AUM Statistics		Valuation Parameters (11/30/24)					
(\$Millions, except per share values)		Closing	% of 52-	% Total	Return	Market	Enterprise		LTM AUM	Growth	EV / Re	venue	EV / E	BITDA	Price / A	ldj. EPS
Company Name	Ticker	Price	Week High	YTD	1-Year	Сар	Value	Total	Organic	Total	2025E	2026E	2025E	2026E	2025E	2026E
3i Group plc	III	\$ 47.12	100%	56%	71%	\$ 45,589	\$ 46,661	\$ 36,858	3%	5%	6.4x	5.8x	6.8x	6.8x	6.9x	6.1x
Antin Infrastructure Partners SAS	ANTIN	10.89	60%	(20%)	(8%)	1,959	1,512	33,644	1%	1%	4.7x	3.8x	8.7x	6.4x	15.9x	11.5x
Bridgepoint Group plc	BPT	4.39	88%	28%	58%	3,485	3,328	53,964	6%	12%	4.9x	4.3x	9.6x	7.9x	19.1x	15.5x
CVC Capital Partners plc	CVC	24.45	98%	42%	42%	24,446	25,899	140,931	40%	36%	12.5x	11.7x	18.2x	17.0x	21.9x	20.1x
EQT AB (publ)	EQT	30.27	89%	17%	34%	35,831	37,104	263,581	6%	6%	12.4x	10.1x	20.2x	15.3x	22.8x	17.9x
Eurazeo SE	RF	73.38	80%	(0%)	14%	5,661	6,499	37,890	3%	9%	4.4x	3.9x	7.0x	6.0x	5.6x	3.7x
Foresight Group Holdings Limited	FSG	5.31	77%	2%	5%	632	571	15,950	1%	(2%)	2.7x	2.4x	6.2x	5.3x	9.6x	8.0x
Intermediate Capital Group plc	ICG	26.91	87%	29%	41%	7,807	9,097	100,995	14%	28%	7.0x	6.3x	12.0x	10.8x	12.8x	11.5x
Man Group Plc	EMG	2.67	75%	(5%)	3%	3,192	3,152	178,200	1%	17%	2.0x	1.8x	4.9x	4.4x	7.3x	6.0x
Partners Group Holding AG	PGHN	1,451.58	97%	9%	15%	37,855	38,818	149,200	7%	5%	13.4x	11.7x	20.9x	17.8x	25.6x	22.2x
PATRIZIA SE	PAT	8.75	90%	6%	20%	753	546	62,458	1%	(3%)	1.7x	1.6x	8.5x	7.3x	25.5x	19.7x
Petershill Partners plc	PHLL	3.14	93%	68%	97%	3,394	3,841	332,000	15%	23%	9.9x	9.1x	11.4x	9.7x	13.5x	12.1x
Tikehau Capital	TKO	22.21	84%	6%	10%	3,913	5,474	49,395	11%	12%	6.2x	5.8x	10.0x	9.5x	11.0x	8.7x
75th Percentile			93%	29%	42%	\$ 24,446	\$ 25,899	\$ 149,200	11%	17%	9.9x	9.1x	12.0x	10.8x	21.9x	17.9x
Median			88%	9%	20%	\$ 3,913	\$ 5,474	\$ 62,458	6%	9%	6.2x	5.8x	9.6x	7.9x	13.5x	11.5x
25th Percentile			80%	2%	10%	\$ 3.192	\$ 3.152	\$ 37.890	1%	5%	4.4x	3.8x	7.0x	6.4x	9.6x	8.0x

Investment Management (European Traditional Investment Managers) As of 11/30/24



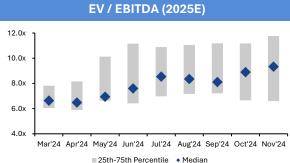


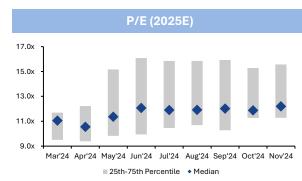


European Traditional Investment Managers		S	tock Price, Tota	al Return & Ma	rket Value Metr	ics (11/30/2	4)	ı	AUM Statistics	Valuation Parameters (11/30/24)						
(\$Millions, except per share values)		Closing	% of 52-	% Total	% Total Return YTD 1-Year		Enterprise		LTM AUM	Growth	EV / Re	evenue	EV / EI	BITDA	Price / A	dj. EPS
Company Name	Ticker	Price	Week High	YTD	1-Year	Cap	Value	Total	Organic	Total	2025E	2026E	2025E	2026E	2025E	2026E
abrdn plc	ABDN	\$ 1.79	76%	(13%)	(7%)	\$ 3,251	\$ 2,243	\$ 639,352	(2%)	2%	1.4x	1.3x	6.2x	5.2x	11.0x	11.1x
Amundi S.A.	AMUN	65.05	85%	6%	17%	13,227	11,088	2,444,791	3%	11%	3.0x	3.0x	6.3x	5.9x	8.8x	8.2x
Anima Holding SpA	ANIM	6.58	96%	64%	67%	2,187	2,493	220,611	(3%)	7%	5.1x	5.0x	9.1x	9.0x	8.9x	8.8x
Ashmore Group Plc	ASHM	2.22	75%	(14%)	7%	1,585	1,018	51,900	(16%)	(10%)	4.8x	4.3x	11.7x	10.1x	17.7x	16.2x
Azimut Holding S.p.A.	AZM	25.21	87%	5%	12%	3,504	2,832	114,297	17%	20%	1.8x	1.7x	3.9x	3.7x	8.0x	7.5x
DWS Group GmbH & Co. KGaA	DWS	41.59	88%	33%	49%	8,318	7,116	1,040,782	0%	9%	2.3x	2.2x	5.5x	5.3x	9.4x	8.8x
Impax Asset Management Group Plc	IPX	4.24	58%	(36%)	(22%)	562	450	53,103	(10%)	(1%)	1.9x	1.8x	5.9x	4.9x	10.5x	9.0x
Jupiter Fund Management Plc	JUP	1.06	88%	(3%)	8%	551	276	64,832	(11%)	(0%)	0.7x	0.6x	3.2x	2.8x	9.7x	9.0x
Liontrust Asset Management PLC	LIO	5.56	51%	(21%)	(11%)	361	238	37,290	(19%)	(11%)	1.1x	1.0x	3.1x	2.8x	6.9x	6.3x
Ninety One Group	N91	2.03	80%	(10%)	(3%)	1,846	1,440	168,913	(7%)	(3%)	1.9x	1.8x	6.0x	5.2x	10.1x	9.2x
Polar Capital Holdings Plc	POLR	6.86	88%	22%	29%	671	579	31,516	(4%)	19%	2.3x	2.1x	7.6x	6.7x	11.4x	10.5x
Schroders plc	SDR	4.00	70%	(22%)	(17%)	6,418	7,684	977,795	1%	7%	2.4x	2.3x	7.6x	7.1x	9.7x	9.0x
75th Percentile			88%	10%	20%	\$ 4,232	\$ 3,903	\$ 723,963	0%	9%	2.6x	2.4x	7.6x	6.8x	10.7x	9.5x
Median			83%	(6%)	8%	\$ 2,016	\$ 1,842	\$ 141,605	(4%)	4%	2.1x	2.0x	6.1x	5.3x	9.7x	9.0x
25th Percentile			74%	(16%)	(8%)	\$ 644	\$ 547	\$ 52,802	(10%)	(2%)	1.7x	1.6x	5.1x	4.6x	8.9x	8.7x

Investment Management (European Wealth Managers) As of 11/30/24



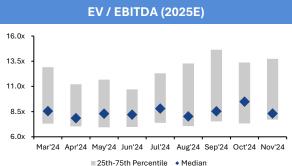


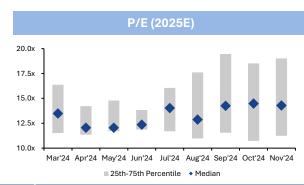


European Wealth Managers		S	tock Price, Tota	al Return & Ma	rket Value Me	trics (11/30	(24)		AUM Stat	stics		Valuation Parameters (11/30/24)					
(\$Millions, except per share values)		Closing			Return	Market	Enterpris	е	LTN	AUM Growth	EV /	Revenue	EV / E	BITDA	Price / A	ldj. EPS	
Company Name	Ticker	Price	Week High	YTD	1-Year	Сар	Value	Total	Orgar	ic Total	2025E	2026E	2025E	2026E	2025E	2026E	
AJ Bell plc	AJB	\$ 6.03	95%	57%	85%	\$ 2,49	3 \$ 2,30	8 \$ 112,7	34	7% 1	9% 6.3	5.7x	15.1x	14.0x	21.7x	19.4x	
Brooks Macdonald Group plc	BRK	20.58	76%	(13%)	(16%)	34	3 26	9 22,6	56	2%)	7% 1.7	1.6x	6.2x	5.7x	11.2x	10.4x	
EFG International AG	EFGN	13.61	87%	16%	20%	4,36	3,25	58 177,2	76	6%	9% 1.83	1.8x	6.6x	6.3x	11.5x	10.5x	
Hargreaves Lansdown plc	HL	13.89	94%	56%	61%	6,60	5,82	196,2	67	3% 1	5.8	5.7x	10.5x	9.9x	16.1x	16.4x	
Julius Bär Gruppe AG	BAER	66.11	99%	30%	41%	13,62	12,59	3 527,2	37	2%	7% 2.6	2.5x	8.5x	7.6x	11.0x	9.4x	
Quilter plc	QLT	1.90	96%	53%	69%	2,63	2,55	6 143,8	19	1% 1	2% 2.9	2.8x	10.2x	9.5x	14.0x	13.4x	
Rathbones Group Plc	RAT	21.19	83%	(1%)	8%	2,29	2,32	20 137,6	36	2%) 8	0% 2.0	1.9x	6.6x	5.9x	9.5x	8.6x	
St. James's Place plc	STJ	11.46	100%	36%	43%	6,33	6,53	.5 229,8	33	2% 1	5% 7.4	7.6x	12.2x	13.0x	12.7x	13.0x	
Vontobel Holding AG	VONN	65.89	98%	13%	26%	3,70	5 1,86	55 251,3	91	0%	7% 1.1:	1.1x	4.8x	4.0x	11.7x	10.4x	
VZ Holding AG	VZN	165.34	100%	52%	60%	6,53	5,40	9 55,1	67	0% 1	6% 8.5	7.9x	18.1x	16.9x	25.6x	23.9x	
75th Percentile			99%	53%	61%	\$ 6,48	L \$ 5,72	20 \$ 221,4	11	5% 1	6.2	5.7x	11.8x	12.2x	15.6x	15.6x	
Median			95%	33%	42%	\$ 4,03	5 \$ 2,90	7 \$ 160,5	18	2% 1	1% 2.83	2.6x	9.3x	8.5x	12.2x	11.7x	
25th Percentile			89%	14%	22%	\$ 2,52	3 \$ 2,33	.1 \$ 118,9	97	0%	3% 1.9	1.8x	6.6x	6.0x	11.3x	10.4x	

Investment Management (Australian Investment Managers) As of 11/30/24

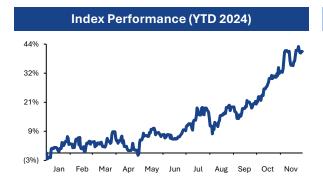


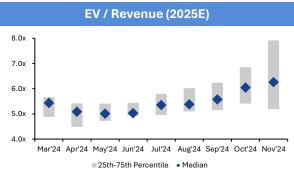


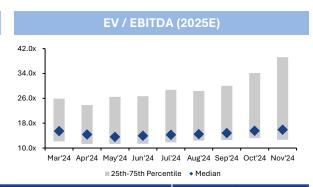


Australian Investment Managers		S	tock Price, Tota	al Return & Ma	irket Value Me	trics (11/30/	24)		AUM Statistics		Valuation Parameters (11/30/24)						
(\$Millions, except per share values)		Closing	% of 52-	% Total	Return	Market	Enterprise		LTM AUM	l Growth	EV / Re	venue	EV / E	BITDA	Price / A	dj. EPS	
Company Name	Ticker	Price	Week High	YTD	1-Year	Сар	Value	Total	Organic	Total	2025E	2026E	2025E	2026E	2025E	2026E	
Charter Hall Group	CHC	\$ 10.24	94%	33%	58%	\$ 4,943	\$ 5,008	\$ 53,977	(1%)	(9%)	10.9x	10.3x	13.7x	12.8x	19.0x	17.4x	
GQG Partners Inc.	GQG	1.53	76%	49%	71%	4,579	4,514	143,400	19%	52%	5.0x	4.5x	6.7x	6.1x	9.0x	8.0x	
Magellan Financial Group Limited	MFG	7.12	95%	24%	55%	1,287	1,077	24,420	(15%)	(8%)	5.9x	5.7x	9.4x	9.6x	14.3x	14.1x	
Navigator Global Investments Limited	NGI	1.10	77%	37%	52%	533	507	26,200	(6%)	2%	3.0x	2.9x	6.0x	5.8x	8.7x	8.4x	
Pacific Current Group Limited	PAC	7.06	94%	28%	39%	364	343	28,347	2%	(12%)	17.9x	18.1x	26.1x	24.6x	22.4x	17.8x	
Perpetual Limited	PPT	14.12	82%	(10%)	2%	1,625	1,966	143,448	(9%)	1%	2.2x	2.1x	7.7x	7.3x	11.3x	10.5x	
Pinnacle Investment Management Group Limited	PNI	15.27	96%	139%	173%	3,026	3,070	73,459	16%	20%	22.3x	18.3x	33.3x	27.0x	38.1x	31.2x	
Platinum Investment Management Limited	PTM	0.69	76%	(13%)	(7%)	399	295	8,653	(28%)	(25%)	3.4x	3.5x	8.3x	8.9x	13.5x	13.1x	
Regal Partners Limited	RPL	2.62	94%	58%	82%	915	879	11,021	15%	186%	4.2x	3.7x	8.0x	7.0x	15.8x	13.7x	
75th Percentile			94%	49%	71%	\$ 3,026	\$ 3,070	\$ 73,459	15%	20%	10.9x	10.3x	13.7x	12.8x	19.0x	17.4x	
Median			94%	33%	55%	\$ 1,287	\$ 1,077	\$ 28,347	(1%)	1%	5.0x	4.5x	8.3x	8.9x	14.3x	13.7x	
25th Percentile			77%	24%	39%	\$ 533	\$ 507	\$ 24,420	(9%)	(9%)	3.4x	3.5x	7.7x	7.0x	11.3x	10.5x	

Financial Technology (Banktech) As of 11/30/24



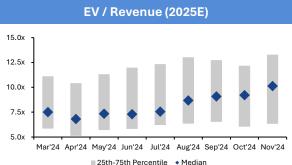


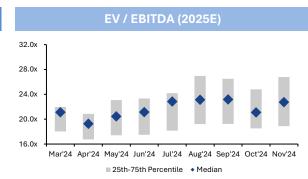


Banktech		St	tock Price, Tota	ıl Return & Ma	irket Value Me	Metrics (11/30/24) Valuation Parameters (11/30/24)								LTM Metrics (11/30/24)			
(\$Millions, except per share values)		Closing	% of 52-	% Total	.Return	Market	Enterprise	EV / Re	evenue	EV / E	BITDA	Price / /	Adj. EPS	Rev.	EBITDA	EPS	
Company Name	Ticker	Price	Week High	YTD	1-Year	Cap	Value	2025E	2026E	2025E	2026E	2025E	2026E	Growth	Margin	Growth	
Alkami Technology, Inc.	ALKT	\$ 39.47	93%	63%	74%	\$ 3,967	\$ 3,884	9.4x	7.6x	70.6x	37.8x	76.4x	42.4x	27%	(14%)	21%	
Fidelity National Information Services, Inc.	FIS	85.30	93%	44%	50%	45,922	55,602	5.2x	5.0x	12.7x	12.0x	15.0x	13.6x	2%	36%	4%	
Fiserv, Inc.	FI	220.96	99%	66%	71%	125,708	150,526	7.2x	6.7x	15.0x	13.7x	21.7x	18.6x	7%	44%	9%	
Jack Henry & Associates, Inc.	JKHY	176.18	93%	9%	14%	12,854	13,009	5.3x	5.0x	16.8x	15.6x	29.5x	27.1x	6%	25%	11%	
nCino, Inc.	NCNO	41.99	97%	25%	40%	4,852	4,846	7.8x	6.7x	38.9x	27.5x	49.4x	38.3x	14%	4%	55%	
NerdWallet, Inc.	NRDS	14.00	81%	(5%)	17%	1,028	963	1.3x	1.1x	7.2x	6.3x	10.2x	n/a	5%	5%	n/m	
Q2 Holdings, Inc.	QTWO	104.74	97%	141%	187%	6,326	6,461	8.4x	7.5x	40.3x	31.6x	49.4x	41.0x	11%	(2%)	31%	
Temenos AG	TEMN	65.60	65%	(24%)	(19%)	4,788	5,552	5.0x	4.7x	12.4x	11.5x	17.8x	16.4x	4%	23%	4%	
75th Percentile			97%	64%	72%	\$ 21,121	\$ 23,657	7.9x	6.9x	39.2x	28.6x	49.4x	39.7x	12%	28%	26%	
Median			93%	34%	45%	\$ 5,589	\$ 6,006	6.3x	5.8x	15.9x	14.7x	25.6x	27.1x	6%	14%	11%	
25th Percentile			90%	5%	17%	\$ 4,582	\$ 4,605	5.2x	4.9x	12.7x	11.9x	17.1x	17.5x	5%	3%	6%	

Financial Technology (Data & Analytics) As of 11/30/24





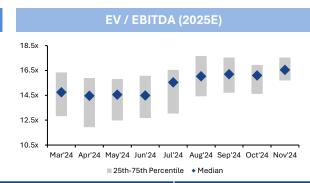


Data & Analytics		St	tock Price, Tota	l Return & Ma	rket Value Me	trics (11/30/2	4)	Valuation Parameters (11/30/24)							Metrics (11/30	/24)
(\$Millions, except per share values)		Closing	% of 52-	% Total	Return	Market	Enterprise	EV / Re	venue	EV / El	BITDA	Price / A	dj. EPS	Rev.	EBITDA	EPS
Company Name	Ticker	Price	Week High	YTD	1-Year	Сар	Value	2025E	2026E	2025E	2026E	2025E	2026E	Growth	Margin	Growth
Clearwater Analytics Holdings, Inc.	CWAN	\$ 31.04	87%	55%	46%	\$ 7,096	\$ 6,914	12.9x	10.8x	38.1x	30.0x	58.0x	46.3x	21%	10%	103%
Dun & Bradstreet Holdings, Inc.	DNB	12.70	98%	9%	22%	5,607	9,034	3.6x	3.4x	9.0x	8.5x	11.4x	10.1x	4%	26%	n/m
Equifax Inc.	EFX	261.56	84%	6%	21%	32,421	37,562	5.9x	5.3x	16.9x	14.4x	28.4x	22.7x	9%	30%	7%
Experian plc	EXPN	47.66	94%	19%	30%	43,610	48,324	6.1x	5.6x	16.7x	15.3x	28.3x	25.2x	7%	30%	14%
FactSet Research Systems Inc.	FDS	490.67	98%	4%	9%	18,640	19,722	8.5x	8.0x	21.4x	19.9x	27.9x	25.9x	6%	38%	16%
Fair Isaac Corporation	FICO	2,375.03	99%	104%	121%	57,827	59,929	28.8x	24.9x	51.2x	43.5x	76.6x	59.7x	13%	44%	21%
Moody's Corporation	MCO	499.98	99%	29%	39%	90,612	95,609	12.8x	11.8x	26.5x	24.0x	37.5x	33.2x	20%	48%	33%
Morningstar, Inc.	MORN	354.15	99%	24%	26%	15,187	15,628	6.4x	5.9x	21.3x	18.7x	37.1x	32.2x	13%	23%	n/m
MSCI Inc.	MSCI	609.63	97%	9%	17%	47,777	51,915	16.6x	15.2x	27.5x	24.9x	35.8x	31.5x	16%	58%	27%
S&P Global Inc.	SPGI	522.51	98%	20%	27%	161,960	176,703	11.8x	11.0x	24.0x	21.9x	30.9x	27.5x	12%	48%	47%
Verisk Analytics, Inc.	VRSK	294.21	99%	24%	24%	41,546	44,350	14.3x	13.4x	26.0x	24.0x	40.6x	36.3x	7%	49%	22%
Wolters Kluwer N.V.	WKL	166.65	96%	25%	27%	39,646	42,743	6.4x	6.1x	19.5x	18.2x	29.2x	26.2x	3%	31%	6%
75th Percentile			99%	26%	33%	\$ 50,290	\$ 53,918	13.3x	12.2x	26.8x	24.2x	38.3x	34.0x	14%	48%	32%
Median			98%	22%	27%	\$ 40,596	\$ 43,546	10.1x	9.4x	22.7x	20.9x	33.4x	29.5x	10%	34%	21%
25th Percentile			96%	9%	22%	\$ 17,777	\$ 18,699	6.3x	5.8x	18.9x	17.5x	28.4x	25.7x	7%	29%	15%

Financial Technology (Exchanges) As of 11/30/24





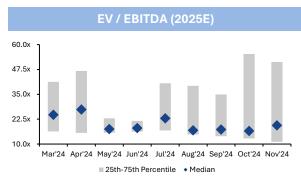


Exchanges		S	tock Price, Tota	al Return & Ma	rket Value Me	trics (11/30/2								LTM Metrics (11/30/24)			
(\$Millions, except per share values)		Closing	% of 52-	% Total	Return	Market	Enterprise	EV / Re	venue	EV / El	BITDA	Price / A	ıdj. EPS	Rev.	EBITDA	EPS	
Company Name	Ticker	Price	Week High	YTD	1-Year	Cap	Value	2025E	2026E	2025E	2026E	2025E	2026E	Growth	Margin	Growth	
ASX Limited	ASX	\$ 43.02	95%	8%	17%	\$ 8,340	\$ 7,093	9.8x	9.4x	15.9x	15.3x	25.9x	25.5x	13%	73%	45%	
Cboe Global Markets, Inc.	CBOE	215.85	97%	22%	22%	22,596	23,404	10.8x	10.4x	16.9x	16.1x	23.7x	22.2x	4%	33%	11%	
CME Group Inc.	CME	238.00	100%	15%	16%	85,766	87,175	13.8x	13.2x	19.5x	18.8x	22.8x	22.1x	13%	70%	13%	
Coinbase Global, Inc.	COIN	296.20	87%	70%	132%	74,154	70,926	12.6x	12.8x	29.3x	26.3x	78.8x	76.6x	90%	30%	275%	
Deutsche Börse AG	DB1	233.70	100%	21%	30%	42,863	52,307	8.3x	7.9x	14.4x	13.6x	20.8x	19.3x	19%	44%	12%	
Euronext N.V.	ENX	111.52	99%	38%	43%	11,561	13,203	7.4x	7.1x	12.0x	11.5x	15.6x	14.9x	9%	54%	24%	
Hong Kong Exchanges and Clearing Limited	388	37.24	73%	12%	7%	47,096	12,794	4.3x	4.1x	5.9x	5.8x	27.3x	26.6x	0%	69%	n/m	
Intercontinental Exchange, Inc.	ICE	160.96	96%	27%	45%	92,419	113,222	11.5x	10.9x	17.5x	16.3x	23.8x	21.5x	21%	61%	n/m	
Japan Exchange Group, Inc.	8697	11.98	83%	24%	24%	12,467	12,314	10.9x	10.6x	16.5x	15.9x	n/a	n/a	14%	67%	40%	
London Stock Exchange Group plc	LSEG	143.18	100%	23%	28%	76,091	88,176	7.5x	7.0x	15.7x	14.2x	28.8x	25.2x	5%	30%	9%	
Nasdaq, Inc.	NDAQ	82.99	99%	44%	51%	47,699	57,748	11.5x	10.7x	20.2x	18.5x	26.6x	23.4x	17%	36%	n/m	
Singapore Exchange Limited	S68	9.48	97%	34%	38%	10,153	9,850	9.7x	9.3x	16.7x	16.1x	23.6x	21.8x	3%	52%	7%	
TMX Group Limited	X	31.60	96%	41%	57%	8,776	10,229	9.3x	8.7x	16.5x	15.6x	23.9x	21.4x	17%	54%	8%	
75th Percentile			99%	38%	45%	\$ 74,154	\$ 70,926	11.5x	10.7x	17.5x	16.3x	26.8x	25.3x	17%	67%	36%	
Median			97%	24%	30%	\$ 42,863	\$ 23,404	9.8x	9.4x	16.5x	15.9x	23.9x	22.2x	13%	54%	13%	
25th Percentile			95%	21%	22%	\$ 11,561	\$ 12,314	8.3x	7.9x	15.7x	14.2x	23.4x	21.4x	5%	36%	9%	

Financial Technology (Insurtech) As of 11/30/24



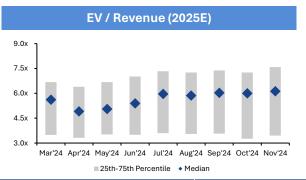


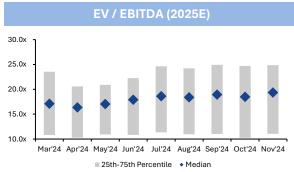


Insurtech		St	ock Price, Tota	ıl Return & Ma	rket Value Me	trics (11/30	/24)	Valuation Parameters (11/30/24)							LTM Metrics (11/30/24)		
(\$Millions, except per share values)		Closing	% of 52-	% Total	Return	Market	Enterprise	EV / Re	evenue	EV / E	BITDA	Price / A	Adj. EPS	Rev.	EBITDA	EPS	
Company Name	Ticker	Price	Week High	YTD	1-Year	Cap	Value	2025E	2026E	2025E	2026E	2025E	2026E	Growth	Margin	Growth	
CCC Intelligent Solutions Holdings Inc.	CCCS	\$ 12.60	98%	11%	8%	\$ 7,88	\$ 8,470	8.3x	7.7x	19.4x	17.6x	30.8x	28.0x	10%	20%	137%	
Clover Health Investments, Corp.	CLOV	3.48	74%	266%	275%	1,74	1,460	0.9x	0.8x	39.9x	19.1x	n/m	69.6x	14%	(4%)	59%	
EverQuote, Inc.	EVER	19.19	68%	57%	100%	678	600	1.0x	0.9x	9.2x	7.5x	12.9x	9.8x	27%	4%	123%	
Guidewire Software, Inc.	GWRE	202.89	98%	86%	104%	16,94	16,367	13.4x	11.6x	75.0x	54.7x	88.9x	68.8x	8%	(4%)	95%	
Hippo Holdings Inc.	HIPO	33.04	96%	262%	274%	80	628	1.4x	1.2x	62.5x	23.9x	n/m	n/m	85%	(33%)	59%	
Lemonade, Inc.	LMND	51.81	96%	221%	184%	3,699	3,458	5.2x	4.0x	n/m	n/m	n/m	n/m	22%	(38%)	18%	
Oscar Health, Inc.	OSCR	17.33	73%	89%	105%	4,280	3,439	0.3x	0.3x	8.9x	5.7x	23.6x	12.9x	51%	1%	108%	
Sapiens International Corporation N.V.	SPNS	27.33	66%	(4%)	7%	1,526	1,403	2.5x	2.4x	13.1x	12.2x	18.5x	17.4x	7%	18%	20%	
75th Percentile			97%	231%	207%	\$ 5,180	\$ 4,711	5.9x	5.0x	51.2x	21.5x	30.8x	58.6x	33%	8%	112%	
Median			85%	88%	104%	\$ 2,72	2 \$ 2,449	2.0x	1.8x	19.4x	17.6x	23.6x	22.7x	18%	(2%)	77%	
25th Percentile			72%	45%	77%	\$ 1,346	\$ 1,210	1.0x	0.9x	11.1x	9.8x	18.5x	14.0x	10%	(11%)	49%	

Financial Technology (Market Research) As of 11/30/24



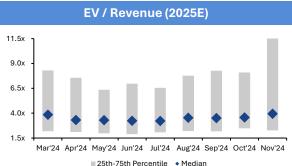


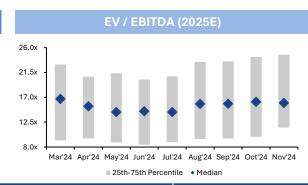


Market Research		St	tock Price, Tota	ıl Return & Mar	ket Value Met	rics (11/30/2	4)		Va	luation Param		LTM Metrics (11/30/24)				
(\$Millions, except per share values)		Closing	% of 52-	% Total I	Return	Market	Enterprise	EV / Re	venue	EV / E	BITDA	Price / A	dj. EPS	Rev.	EBITDA	EPS
Company Name	Ticker	Price	Week High	YTD	1-Year	Сар	Value	2025E	2026E	2025E	2026E	2025E	2026E	Growth	Margin	Growth
Forrester Research, Inc.	FORR	\$ 17.25	62%	(36%)	(30%)	\$ 328	\$ 289	0.7x	0.6x	5.6x	n/a	10.5x	8.7x	(11%)	4%	n/m
Gartner, Inc.	IT	517.93	93%	15%	20%	39,950	41,183	6.1x	5.6x	24.9x	22.6x	39.6x	34.5x	5%	21%	16%
Informa plc	INF	10.88	97%	12%	19%	14,377	17,132	3.5x	3.3x	11.1x	10.3x	14.7x	13.7x	21%	30%	n/m
RELX PLC	REL	47.07	99%	21%	24%	87,351	95,979	7.6x	7.1x	19.4x	18.1x	n/a	26.1x	2%	32%	14%
Thomson Reuters Corporation	TRI	163.05	94%	19%	22%	73,360	74,678	9.9x	9.1x	25.4x	23.2x	40.6x	36.2x	6%	29%	6%
75th Percentile			97%	19%	22%	\$ 73,360	\$ 74,678	7.6x	7.1x	24.9x	22.8x	39.8x	34.5x	6%	30%	15%
Median			94%	15%	20%	\$ 39,950	\$ 41,183	6.1x	5.6x	19.4x	20.4x	27.2x	26.1x	5%	29%	14%
25th Percentile			93%	12%	19%	\$ 14,377	\$ 17,132	3.5x	3.3x	11.1x	16.1x	13.7x	13.7x	2%	21%	10%

Financial Technology (Payments) As of 11/30/24







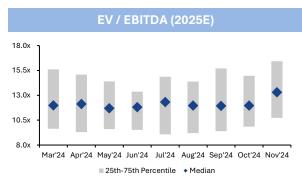
Payments		S	tock Price, Tota	l Return & Ma	rket Value Met	trics (11/30/2	4)		Va	luation Param		LTM Metrics (11/30/24))/24)		
(\$Millions, except per share values)		Closing	% of 52-	% Total	Return	Market	Enterprise	EV / Re	venue	EV / El	BITDA	Price / F	ldj. EPS	Rev.	EBITDA	EPS
Company Name	Ticker	Price	Week High	YTD	1-Year	Сар	Value	2025E	2026E	2025E	2026E	2025E	2026E	Growth	Margin	Growth
ACI Worldwide, Inc.	ACIW	\$ 56.82	95%	86%	109%	\$ 5,960	\$ 6,817	4.0x	3.7x	14.2x	13.0x	22.5x	20.4x	13%	26%	160%
Adyen N.V.	ADYEN	1,454.32	86%	18%	27%	45,779	36,786	14.2x	11.5x	27.2x	20.8x	38.4x	30.5x	24%	46%	51%
BILL Holdings, Inc.	BILL	90.22	96%	11%	33%	9,337	8,840	5.7x	4.9x	39.5x	31.0x	53.5x	40.3x	19%	(1%)	104%
Block, Inc.	SQ	88.55	94%	14%	39%	54,885	53,420	2.0x	1.8x	14.5x	11.7x	19.7x	15.7x	15%	5%	n/m
Global Payments Inc.	GPN	118.96	84%	(6%)	3%	30,275	45,732	4.7x	4.5x	9.4x	8.7x	9.3x	8.2x	6%	43%	60%
Marqeta, Inc.	MQ	3.88	53%	(44%)	(40%)	1,949	852	1.5x	1.2x	17.5x	10.2x	n/m	n/m	(36%)	(6%)	107%
Mastercard Incorporated	MA	532.94	99%	26%	31%	489,149	495,978	15.7x	14.0x	25.2x	22.3x	32.8x	28.0x	12%	62%	15%
MercadoLibre, Inc.	MELI	1,985.17	92%	26%	23%	100,643	100,310	3.9x	3.2x	23.3x	18.5x	42.0x	30.7x	35%	15%	44%
Nexi S.p.A.	NEXI	5.91	74%	(24%)	(21%)	7,284	12,111	3.1x	2.9x	5.8x	5.3x	8.1x	7.2x	9%	19%	n/m
PayPal Holdings, Inc.	PYPL	86.77	98%	41%	50%	86,990	88,329	2.6x	2.5x	12.8x	12.3x	17.7x	16.0x	8%	19%	25%
Shift4 Payments, Inc.	FOUR	114.08	98%	53%	72%	8,020	9,702	2.2x	1.8x	11.1x	9.4x	24.2x	20.6x	31%	15%	10%
Shopify Inc.	SHOP	115.60	99%	48%	58%	149,367	145,613	13.6x	11.3x	71.2x	52.1x	75.1x	60.3x	23%	14%	218%
Visa Inc.	V	315.08	100%	22%	25%	617,475	625,135	15.5x	14.0x	21.8x	19.8x	27.2x	24.0x	10%	70%	17%
Worldline SA	WLN	7.02	40%	(58%)	(52%)	1,990	5,199	1.0x	1.0x	4.3x	4.0x	3.2x	2.8x	2%	16%	n/m
75th Percentile			98%	38%	47%	\$ 97,230	\$ 97,315	11.6x	9.7x	24.7x	20.6x	38.4x	30.5x	22%	39%	106%
Median			95%	20%	29%	\$ 38,027	\$ 41,259	3.9x	3.5x	16.0x	12.6x	24.2x	20.6x	13%	18%	51%
25th Percentile			85%	(2%)	8%	\$ 7,468	\$ 9,055	2.3x	2.0x	11.5x	9.6x	17.7x	15.7x	8%	14%	21%

Note: See endnotes for additional notes

Financial Technology (Wealthtech & Capital Markets Tech) As of 11/30/24







Wealth & Capital Markets Tech		St	tock Price, Tota	l Return & Ma	rket Value Me	trics (11/30/2	24)	Valuation Parameters (11/30/24)						LTM Metrics (11/30/24)			
(\$Millions, except per share values)		Closing	% of 52-	% Total	Return	Market	Enterprise	EV / Re	venue	EV / E	BITDA	Price / A	dj. EPS	Rev.	EBITDA	EPS	
Company Name	Ticker	Price	Week High	YTD	1-Year	Сар	Value	2025E	2026E	2025E	2026E	2025E	2026E	Growth	Margin	Growth	
Allfunds Group plc	ALLFG	\$ 5.89	77%	(12%)	(2%)	\$ 3,598	\$ 1,294	1.9x	1.7x	2.8x	2.5x	13.1x	11.7x	12%	11%	62%	
Bravura Solutions Limited	BVS	1.00	94%	80%	105%	450	402	2.6x	2.5x	15.2x	14.0x	25.8x	25.6x	1%	10%	102%	
Broadridge Financial Solutions, Inc.	BR	236.02	99%	16%	26%	27,588	31,098	4.4x	4.2x	18.7x	16.8x	27.1x	24.6x	5%	24%	3%	
Enfusion, Inc.	ENFN	9.94	95%	2%	(0%)	938	937	3.9x	3.3x	16.9x	12.9x	32.5x	24.2x	16%	9%	n/m	
Iress Limited	IRE	6.05	84%	14%	52%	1,091	1,315	3.4x	3.3x	13.9x	12.5x	22.8x	20.1x	0%	10%	116%	
Linedata Services S.A.	LIN	84.41	97%	47%	56%	419	487	2.4x	2.3x	8.2x	7.8x	14.2x	13.4x	5%	21%	40%	
LPL Financial Holdings Inc.	LPLA	325.15	98%	44%	51%	24,345	27,483	2.0x	1.7x	11.4x	9.8x	16.9x	14.4x	18%	18%	n/m	
MarketAxess Holdings Inc.	MKTX	258.69	87%	(11%)	11%	9,754	9,281	10.3x	9.3x	19.9x	17.1x	31.3x	27.9x	11%	51%	12%	
SEI Investments Company	SEIC	82.63	99%	31%	45%	10,652	9,753	4.3x	4.1x	12.7x	12.1x	16.9x	15.5x	9%	27%	23%	
SS&C Technologies Holdings, Inc.	SSNC	77.34	100%	28%	40%	19,156	25,892	4.2x	4.0x	10.5x	9.9x	13.4x	12.0x	6%	34%	15%	
75th Percentile			99%	40%	52%	\$ 17,030	\$ 21,857	4.3x	4.1x	16.4x	13.7x	26.8x	24.5x	11%	26%	72%	
Median			96%	22%	43%	\$ 6,676	\$ 5,298	3.7x	3.3x	13.3x	12.3x	19.9x	17.8x	7%	20%	32%	
25th Percentile			89%	5%	14%	\$ 976	\$ 1,026	2.5x	2.4x	10.7x	9.8x	14.9x	13.7x	5%	10%	14%	

III. About Berkshire Global Advisors

About Us







apart from other firms



- Founded in 1983
- Independent, employee-owned investment bank
- · Headquartered in New York City with offices in London, Sydney and San Francisco
- Completed more than 575 transactions and more than 300 independent valuations

· Our partners have an average of more than 30 years of industry experience and have worked at Berkshire, focused on the financial services industry the majority of their professional careers

Berkshire built a team of sector-focused professionals, primarily through organic growth, fostering a distinctive culture that sets us

· Our independence and private ownership are key competitive strengths and differentiate us from competitors

Berkshire Global Advisors is a leading provider of M&A and strategic advice to the financial services industry

Sector Coverage



Private Markets

Private Equity
Private Credit
Real Estate
Infrastructure
Agriculture & Timber
Fund of Funds
Diversified

Wealth Management

RIAs & Hybrid RIAs
MFOs & Family Offices
IBDs & Retail BDs
Trust Companies
OCIOs & Investment
Consultants

Financial Technology

Wealth Technology
Data & Analytics
Capital Markets Technology
Banking Technology
Insurance Technology
Digital Assets

Traditional Investment Management

Equity Focused
Fixed Income Focused
Diversified
ETFs

Securities & Investment Banking

Institutional Broker Dealers
Investment Banks

Related Sectors

Insurance
Hedge Funds
Specialty Finance
Real Estate Operating
Companies
Consulting Services

Berkshire Global Advisors 33

Berkshire's Capabilities

Our Advisory Business

M&A Advisory

- Sell-side
- Buy-side
- Mergers
- MBOs

Other

- Strategic Consulting
- Succession Planning

Strategic Advisory

- Strategic Partnerships
- Acquisitions
- Strategic Minority
- GP Stakes Financing
- NAV Fund Finance
- Capital Raises

Valuations

- Internal Valuations
- Fairness Opinions
- Employee Equity Plans



Berkshire's Capabilities

Why Our Clients Select Us



Leading independent team focused on the wealth management, private markets, investment management, FinTech and securities sectors



Independent counsel – our clients' needs are our sole focus; we do not engage in lending or proprietary trading; and we do not answer to outside stakeholders



Continuous dialogue with key market participants



Unique ideas and demonstrated thought leadership built on decades of experience with a broad range of complex issues



Robust proprietary transaction, company and multi-asset class investor databases



Creative solutions to complex client matters



Process engineering, solution delivery and transaction execution is always led by a senior partner

Select Berkshire Transactions

An Industry Leader in Specialist Investment Management Advisory

July 2024 - November 2024





North American M&A



Real Estate | Infrastructure



Cross-Border M&A

Real Estate







Private Credit









Scarcity Partners

has agreed to acquire a minority

interest in

(i dinimus

APAC M&A

Private Equity I Private Credit



North American M&A

Wealth Management



Select Berkshire Transactions

An Industry Leader in Specialist Investment Management Advisory

has been acquired by

North American M&A

Wealth Management

AndCo Consulting

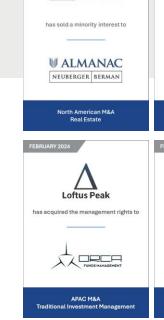
has agreed to be acquired by

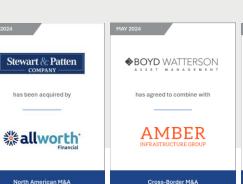
North American M&A

Wealth Management

October 2023 - June 2024

DERMODY





Real Estate | Infrastructure

PERFORMANCE

has sold a strategic stake to

Sagard

Cross-Border M&A

Private Equity | Fund of Funds



North American M&A

Private Credit

INVESTCORP

has acquired a majority stake

in the infrastructure business of

CORSAIR

Cross-Border M&A

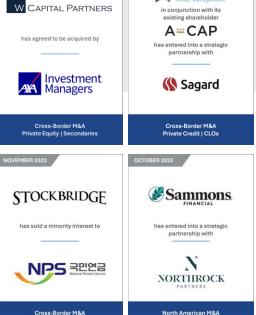
Infrastructure



BLUE OWL

has agreed to acquire





Real Estate

Wealth Management

HalseyPoint

Select Berkshire Transactions

An Industry Leader in Specialist Investment Management Advisory

November 2022 - October 2023



North American M&A

Private Credit | CLOs



Ironbark









ORIGIN

has entered into a strategic

partnership with

KOVITZ

FOCUS





North American M&A Financial Technology





North American M&A Wealth Management





North American M&A Wealth Management











North American M&A Real Estate **Real Estate Operating Companies**



STONE POINT CAPITAL

North American M&A **Real Estate**



has sold a minority interest to

Global Partner

Cross-Border M&A Traditional Investment Management



has acquired



Cross-Border M&A Wealth Management has been acquired by

MERCER ADVISORS"

North American M&A Wealth Management



Endnotes

Public comparables

- Pricing, AUM and financial figures are converted from local currency to USD using applicable FX rates under S&P's recommended methodology; growth and return % metrics
 are derived from local currency figures
- AUM statistics are based on recently reported figures
- Organic growth includes inflows, outflows, realizations and distributions where applicable based on firm AUM, exceptions include:
 - GCMG, HLNE, STEP, EQT and PHLL are based on fee earning AUM; FHI is based on long-term AUM; ALTI is based on AUM of wealth management and AUM/A for the alternatives platform; III is based on third party AUM; CHC is based on property FUM; NGI is based on Lighthouse only FUM
- Market cap is calculated as closing stock price times adjusted diluted shares (total common shares outstanding, plus any assumed exchangeable units or other ownership converted to common stock, plus the amount of any dilutive instruments which are convertible to common stock, including stock options and restricted stock)
- Enterprise value is equal to market cap, less cash & cash equivalents, plus total debt, plus minority interest where applicable and have been adjusted to exclude amounts related to consolidated investment products
- Financial estimates used to derive valuation parameters are based on research analyst median consensus estimates for the applicable calendar year period
- EBITDA multiples may be derived using pre-tax distributable earnings (DE), pre-tax adjusted net income (ANI), realized income, adjusted EBITDA, EBIT, operating profit, pre-tax income or distributable operating earnings where applicable
- Enterprise Value / Revenue and Enterprise Value / EBITDA chart data is based on CY 2024 estimates, except for October November '24 which are based on CY 2025 estimates.
- Multiples less than 0x or greater than 50x are shown as n/m for Investment Managers. Multiples less than 0x or greater than 99x are shown as n/m for Financial Technology
- Financial Technology companies with negative EPS or EPS growth rates greater than 300% are shown as n/m
- Data that is not available is shown as n/a

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